



Our reference
F19/13/03-D21/26182

12 June 2024

Farm and Aerodrome Committee Meeting

Notice is hereby given that a Farm and Aerodrome Committee Meeting will be held in the **Council Chambers, Stratford District Council, 63 Miranda Street, Stratford** on **Tuesday 18 June 2024** beginning at 12 noon.

Timetable for 18 June 2024 as follows:

12 noon	Farm and Aerodrome Committee
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Yours faithfully

Tiffany Radich
Acting Chief Executive

2024 - Agenda - Farm and Aerodrome - June

18 June 2024 12:00 PM



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AGENDA

Farm and Aerodrome Committee



F22/55/05-D24/30054

Date: Tuesday 18 June 2024 at 12noon
Venue: Council Chambers, 63 Miranda Street, Stratford

1. [Welcome](#)
 - 1.1 **Opening Karakia**
D21/40748 Page 6
 - 1.2 **Health and Safety Message**
D22/17082 Page 7
2. [Apologies](#)
3. [Announcements](#)
4. [Declarations of Member's Interest](#)
Elected members to declare any real or perceived conflicts of interest relating to items on this agenda.
5. [Attendance Schedule](#)
Attendance schedule for Farm & Aerodrome Committee meetings.
6. [Confirmation of Minutes](#)
 - 6.1 **Farm and Aerodrome Committee Meeting – 19 March 2024**
D24/10841 Page 9

Recommendation

THAT the minutes of the Farm and Aerodrome Committee Meeting held on Tuesday 19 March 2024 be confirmed as a true and accurate record.

/
Moved/Seconded

7. [Matters Outstanding](#)
D20/11504 Page 15

Recommendation

THAT the matters outstanding be received.

/
Moved/Seconded

8. Programme of Works
D20/28552 Page 16

Recommendation

THAT the Programme of Works be received.

/
Moved/Seconded

9. Decision Report – Approve draft Farm Business Report 2024
D24/29917 Page 17

Recommendations

1. THAT the report and draft Farm Business Report 2024 be received.
2. THAT the Committee makes a decision on the allocation of the remaining profit made in the 2023/24 financial year, after the rates mitigation portion.

Recommended Reason

To uphold the Committee's responsibilities in relation to the Council farm.

/
Moved/Seconded

10. Quarterly Report – Risk Register
D24/28686 Page 38

Recommendation

THAT the report be received.

Recommended Reason

To update the Committee of any changes to the Farm and Aerodrome Risk Registers and advise the Committee of any incidents in relation to the identified risks.

/
Moved/Seconded

11. Quarterly Report – Farm and Aerodrome Business and Financial Report
D24/28751 Page 46

Recommendation

THAT the report be received.

Recommended Reason

This report provides a quarterly business and financial update of the Farm and Aerodrome activities. It highlights the milk production from the current season at the farm and reports on the key activities at the Aerodrome.

/
Moved/Seconded

12. Quarterly Report – Health and Safety Update
D24/28732 Page 56

Recommendation

THAT the report be received.

Recommended Reason

To update the Committee on Health and Safety matters from March 2024 and May 2024.

_____/_____
Moved/Seconded

13. Questions

14. Closing Karakia
D21/40748 Page 58



Our reference
F19/13/03-D21/40748

Karakia

Kia uruuru mai
Ā hauora
Ā haukaha
Ā haumāia
Ki runga, Ki raro
Ki roto, Ki waho
Rire rire hau Paimārire

I draw in (to my being)
The reviving essence
The strengthening essence
The essence of courage
Above, Below
Within, Around
Let there be peace.



Our reference
F19/13/03-D22/17082

Health and Safety Message

In the event of an emergency, unless guided to an alternative route by staff, please exit through the main entrance. Once outside the building please move towards the War Memorial Centre congregating on the lawn area outside the front of the council building.

If there is an earthquake, please drop, cover and hold where possible. Remain indoors until the shaking stops and you are sure it is safe to exit or remain where you are until further instruction is given.

5. Attendance schedule for 2024 Farm and Aerodrome Committee meetings.

Date	19/03/24	18/06/24	24/09/24
Meeting	FA	FA	F
Neil Volzke	✓		
Steve Beck	✓		
Grant Boyde	✓		
Annette Dudley	✓		
Jono Erwood			
Ellen Hall	✓		
Amanda Harris	A		
Vaughan Jones	✓		
Min McKay	✓		
John Sandford	✓		
Clive Tongaawhikau			
Mathew Watt			

Key	
FA	Farm and Aerodrome Committee Meeting
✓	Attended
A	Apology/Leave of Absence
AB	Absent
S	Sick
	Non committee member
(AV)	Meeting held, or attended, by Audio Visual Link

MINUTES

Farm and Aerodrome Committee



F22/55/05– D24/10841

Date: Tuesday 19 March 2024 at 12noon
Venue: Council Chambers, 63 Miranda Street, Stratford

Present

Councillor G W Boyde (the Chairman), the District Mayor N C Volzke, Councillors S J Beck and V R Jones, and Committee Members the Property Officer – Mrs S Flight and the Director – Corporate Services – Mrs T Radich.

In attendance

Deputy Mayor M McKay, Councillors A M C Dudley, E E Hall, C M Tongaawhikau (*part meeting*) and W J Sandford.

The Chief Executive – Mr S Hanne, the Director – Environmental Services – Mr B Sutherland, the HR & Governance Administrator – Mrs C Reynolds and the Parks and Reserves Officer – Mrs M McBain.

7. Welcome

The Chairman welcomed the Mayor, Deputy Mayor, Chief Executive, Councillors, and staff.

1.1 Opening Karakia D21/40748 Page 6

The opening karakia was read.

1.2 Health and Safety Message D21/26210 Page 7

The Chairman reiterated the health and safety message and emergency procedures.

8. Apologies

An apology was noted from Councillor A K Harris.

9. Announcements

There were no announcements.

10. Declarations of Members Interest

The Chairman requested Councillors to declare any real or perceived conflicts of interest relating to items on this agenda. There were no conflicts of interest declared.

11. Attendance Schedule

The attendance schedule for Farm & Aerodrome Committee meetings was attached.

12. Confirmation of Minutes

6.1 Farm and Aerodrome Committee Meeting – 5 December 2023
D23/48502 Page 6

Recommendation

THAT the minutes of the Farm and Aerodrome Committee Meeting held on Tuesday 5 December be confirmed as a true and accurate record.

BOYDE/BECK
Carried
F&A/24/1

13. Matters Outstanding

D20/11504 Page 12

Recommendation

THAT the matters outstanding be received.

BOYDE/BECK
Carried
F&A/24/2

14. Programme of Works

D20/28552 Page 13

Recommendation

THAT the Programme of Works be received.

BOYDE/BECK
Carried
F&A/24/3

Councillor Tongaawhikau joined the meeting at 12.04pm.

15. Decision Report – Committee Self-Review of Terms of Reference
D24/8690 Page 14

Recommendations

1. THAT the report be received.

JONES/VOLZKE
Carried
F&A/24/4

2. ~~THAT the amended Terms of Reference in Appendix 1 to this report be approved and become effective from 1 July 2024, AND the Farm and Aerodrome Committee is renamed the Farm and Investments Committee.~~

OR

3. ~~THAT the current Farm and Aerodrome Committee Terms of Reference remain in place as per Appendix 2 to this report, with any further amendments as requested by the Committee.~~

Recommended Reason

It is timely that the Farm and Aerodrome Committee Terms of Reference be reviewed, since the Terms of Reference were established in June 2020.

The Director – Corporate Services noted the following:

- 2.2 of the report should state “At a workshop for the Farm and Aerodrome Committee in December 2023”, not 2020.
- There are two options presented in the report, with any changes to potentially be applied 1 July 2024.

Questions / Points of Clarification:

- The Deputy Mayor queried that an option is for it to be called the Farm and Investment Committee, however it reads heavily around the farm, is this because Council does not have other investments? It was confirmed this is correct. She then questioned if the committee will be looking at potential investments, as that does not seem to be clear. Ms Radich advised the feel of the room at the workshop was for the focus to remain on the farm, as there are no other significant investments at this stage, however the committee could produce mechanisms for future investments.
- Councillor Boyde questioned if it is believed the skill sets for a farm committee are the same as needed for an investment committee? Ms Radich advised they would be different and the thought would need to be on the fit if the committee is expanded into investment.
- The District Mayor noted at the time of the creation of the committee it was sensible as the operation was linked with some grazing arrangements and shared cost. In hindsight these could be separated out, and he is not opposed to removing the aerodrome from the committee to be managed by officers and through Policy and Services, which would leave the committee to be purely a farm committee. He noted he was surprised to see the investments included as an option as there are no investments to supervise. He noted he sees a better place for this in the Audit and Risk or Executive committees. He also advised he believes consideration should be given to the number of meetings a year, possibly down to two or three.
- Councillor Beck noted he is in favour of option two, and noted he would be ok with the removal of the aerodrome. He believes the committee requires four meetings a year, to line up with the seasons. He noted in the current terms of reference he could see a problem if the committee does not have the same number of farmers as it has now, that expertise could be lost. He enquired if on page 27, the committee could appoint a local farmer as a committee member for expertise. Mr Hanne advised, that this could be addressed through the appointment of a farm advisor. Councillor Beck does not believe farm advisor has the same expertise in running a farm as a farm owner. He would like to see the committee able to appoint a farmer if there was not a minimum of two farmers on the committee.
- Councillor Sandford noted he sees the committee as very important given it is Council's only classified investment. He is interested in why the buildings rented out by Council, the pool and its

subdivisions are not classed as investments, however does not believe an investment committee is needed.

- Councillor Boyde noted he does not believe there is any room for an investment committee, particularly beside the farm. He noted he does not have an issue with removing the aerodrome, and now would be a good time to set it into the Policy and Services Committee. He advised he believes anything less than three meetings a year would be problematic, and the dates would need to change to fit in with the seasonal changes.

2. THAT the Farm and Aerodrome Committee name be changed to the Farm Committee, with the updated terms of reference be adopted with references to the aerodrome and inclusion of investment removed, and the number of meetings updated to three per year.

VOLZKE/BOYDE
Carried
F&A/24/5

16. Information Report - Farm Annual Business Report 2023

D24/8823 Page 28

Recommendations

1. THAT the report be received.
2. THAT the committee notes that the remaining 2022/2023 surplus reserve amount of approximately \$70,000 has been allocated for rates mitigation in the Long Term Plan.

JONES/BECK
Carried
F&A/24/6

Recommended Reason

To inform the Committee of the financial actuals for the Farm in the 2022/23 financial year.

BECK/JONES
Carried
F&A/24/7

Questions / Points of Clarification:

- Councillor Jones questioned the figure included in item 6, Financial Budget 2023/24 as he believed there were discrepancies, as he does not believe there is \$208,046 left for loan repayment. Ms Radich will confirm the correct figures with Mrs Flight.
- The District Mayor noted page 37 includes the composition of the Committee, however believes it should include four Elected Members to include the District Mayor.
- Councillor Jones noted page 43 notes a 10 cent Co-Operative Difference payment however there is no mention on what the sharemilker is doing to achieve the extra three cents. Councillor Boyde advised last year there was an issue with the Somatic Cell Count, so a lot of culling was done. Councillor Jones questioned if they received any of the three cents. Mrs Flight will confirm this. Councillor Jones questioned if this is something which should be reported on, how well the farm is doing in terms of quality of milk.
- It was agreed to add to matters outstanding to confirm if there are issues with quality control.

17. Quarterly Report – Risk Register

D24/7040 Page 45

Recommendation

THAT the report be received.

Recommended Reason

To update the Committee of any changes to the Farm and Aerodrome Risk Registers and advise the Committee of any incidents in relation to the identified risks.

BOYDE/VOLZKE
Carried
F&A/24/8

The Property Officer noted the following:

- There has been a new risk added which was identified at the last farm quarterly meeting. When the sand traps are emptied there is a risk of the tractor hitting the powerlines above. Ways to mitigate this are being investigated.

18. Quarterly Report – Farm and Aerodrome Business and Financial Report

D24/7040 Page 51

Recommendation

1. THAT the report be received.

BECK/BOYDE
Carried
F&A/24/9

2. THAT the Committee supports the proposed changes to the stock rate number that was provisionally agreed by the Sharemilker and Council.

BOYDE/JONES
Carried
F&A/24/10

Recommended Reason

This report provides a quarterly business and financial update of the Farm and Aerodrome activities. It highlights the milk production from the current season at the farm and reports on the key activities at the Aerodrome. It recommends a revised farm stock number for approval.

The Property Officer noted the following:

- The stocking number reduction will take effect October 2024 if adopted.

Questions / Points of Clarification:

- Councillor Boyde noted there will have to be a change of the contract as currently it includes 400 cows which is unrealistic and unsustainable.
- Councillor Beck questioned if there has been any discussion over a grass bank being produced or extending lactation at the start and end of the season? Councillor Boyde advised maize was dropped out this season, so there should be more grass after dropping the stocking rate, which is the cheapest form of feed. He advised the farm is quite wet so the lactation start or end dates will stay the same. It shows on the report an increase in supplement, however this is purely because young stock were kept on farm.
- The District Mayor questioned the strip hire fee mentioned in the executive summary 2.4, if this was too high and if this was changed in the fees and charges. Councillor Boyde noted he also believes the fee is too high, with \$10 being more realistic.

3. THAT the strip hire fee be set at \$10 per tonne, to be recommended for the Long Term Plan fees and charges.

VOLZKE/BECK
Carried
F&A/24/11

The Director – Assets and the Director – Corporate Services left the meeting at 12.51pm.

19. Quarterly Report – Health and Safety Update

D24/7039 Page 127

Recommendation

THAT the report be received.

BOYDE/BECK
Carried
F&A/24/12

Recommended Reason

To update the Committee on Health and Safety matters from December 2023 and February 2024.

20. Questions

- Councillor Beck questioned when the review for the aerodrome was happening. Mrs Flight advised it should be coming to the June meeting, however this will depend now on where the aerodrome sits at the time.

21. Closing Karakia

D21/40748 Page 56

The closing karakia was read.

The meeting closed at 1.04pm

G W Boyde
Chairman

Confirmed this 18th day of June 2024.

N C Volzke
District Mayor

Farm and Aerodrome Committee Matters Outstanding Index

D20/11504

ITEM OF MATTER	MEETING RAISED	RESPONSIBILITY	CURRENT PROGRESS	EXPECTED RESPONSE
Clarification on quality control on milk production	March 2024	Sara Flight	Complete	Item 11 – Farm and Aerodrome Business and Financial Report (item 4)

2024 - Agenda - Farm and Aerodrome - June - Programme of Works

FARM AND AERODROME COMMITTEE - PROGRAMME OF WORKS

Jun-24	Sep-24	Feb-25	May-25
Farm Business Annual Plan/Report 2024	Review Risk Register	Draft Budget 2025/26	Farm Environmental Report
Draft Results 2023/24	Farm Environmental Report		Draft Farm Business Report 2025
			Budget, Capital Projects and rate mitigation
Farm Operations - Monthly Report	Farm Operations - Monthly Report	Farm Operations - Monthly Report	Farm Operations - Monthly Report
Risk Register	Risk Register	Risk Register	Risk Register
Health and Safety Report	Health and Safety Report	Health and Safety Report	Health and Safety Report

DECISION REPORT



F22/55/04 – D24/29917

To: Farm and Aerodrome Committee
From: Property Officer
Date: 18 June 2024
Subject: Approve draft Farm Business Report 2024

Recommendations

1. THAT the report and draft Farm Business Report 2024 be received.
2. THAT the Committee makes a decision on the allocation of the remaining profit made in the 2023/24 financial year, after the rates mitigation portion.

Recommended Reason

To uphold the Committee's responsibilities in relation to the Council farm.

/
Moved/Seconded

1. Purpose of Report

To present the Committee with the unaudited year end results for the Council farm for 2023/24, a high-level update on operations, and the budget for 2024/25.

To provide the opportunity for the Committee to allocate the remaining profits to a loan repayment and/or the Farm Reserve.

2. Executive Summary

- 2.1 The Draft Farm Business Report 2024 is an opportunity to present to the Farm and Aerodrome Committee a summary of the past year activities. It clarifies the objectives of the farm, the financial performance of the previous year and expected results for the current year. It gives elected members, the public, and other stakeholders, transparency of the farm performance, and opens the opportunity for better decision making.
- 2.2 While the 2023/24 year has been a successful one, the target of 150,000 KgMS produced was not met. The milk price received of \$8.56 per KgMS was over the budgeted milk price of \$8.00, resulting in a strong profit for the year-end of \$311,154.
- 2.3 Of this profit, the dividend payment of \$79,359 and \$50,000 of net profit was used as rates mitigation. The remaining \$181,795 is available to go towards repaying some debt and/or transferring to the farm reserve to be used in future years for additional rates mitigation or for other purposes as recommended by this Committee.
- 2.4 A final report will be presented at the December committee meeting presenting the final year-end results if there are any changes as a result of the Deloitte external audit.

3. Local Government Act 2002 – Section 10

Under section 10 of the Local Government Act 2002, the Council's purpose is to “enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future”			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
	✓		

The farm is expected to provide a financial contribution towards rates, to minimise and smoothen (by using the Farm reserve) the impact of rates on the Stratford district ratepayers.

4. Background

- 4.1 In 2020, the Farm and Aerodrome Committee was established to provide governance and oversight of the combined activities of the Council owned Dairy Farm and the Stratford Aerodrome. This report is presented to the Committee to enable it to fulfil its responsibilities under the Farm and Aerodrome Committee Terms of Reference.
- 4.2 The financial results for the 2023/24 year are above expected performance, largely due to higher than budgeted revenue. Consequently, there is \$181,795 available for loan repayments, and/or for allocating to the Farm Reserve.
- 4.3 This report also presents the budget approved within the Long Term Plan 2024/35 for 2024/25. Current market indications are showing that the farm is likely to exceed budgeted net profit significantly, and that costs are expected to be higher also, but overall a higher than budgeted net profit is likely to result.
- 4.4 As part of the LTP 2021-31, a Farm Reserve was established so that profits earned above the rates contribution during the year could potentially be set aside in a reserve, to be put towards rates in the following or later years, or be assigned for specific farm- related expenditure.
- 4.5 Council debt has increased by \$16,300 to \$1,935,878 during the 2023/24 year. The Committee is being asked to decide how much of the remaining \$181,795 profit can be allocated to debt repayments. With interest rates increasing, it is recommended that a debt repayment continues to be made annually at a level that ensures debt is at least not higher than the previous year.
- 4.6 Environmentally, the Council farm is in a good position and is working towards addressing outstanding actions. The farm achieved the 10 cents of the new Co-operative Difference Payment introduced in 2021/22.
- 4.8 The previous share-milking agreement expired on 31 May 2022. A new agreement was reached with the existing share-milkers, the Fernharp Trust (Aaron and Fiona Riddick).

5. Consultative Process

5.1 Public Consultation - Section 82

No consultation has been undertaken with the public on the Farm Business Report.

The Annual Report 2023/24 will be released to the public, once Council formally adopts the Annual Report.

The budgets for 2024/25 have been formally consulted on as part of the Long Term Plan 2024/34 consultation process.

5.2 Māori Consultation - Section 81

Consultation has not been undertaken with iwi on the Farm Business Report. Iwi have been consulted with specifically as part of the Annual Plan consultation process, but not to a detailed level with regards to the farm operations.

6. Risk Analysis

<p>Refer to the Council Risk Register - available on the Council website.</p> <ul style="list-style-type: none"> • Does this report cover any issues that relate to any risks on the Council Risk Register, and if so which risks and what are the impacts and likelihood of eventuating? • Does this report cover any issues that may lead to any new risks that are not on the Council Risk Register, and if so, provide some explanation of any new identified risks. • Is there a legal opinion needed?
--

6.1 This report is a direct risk response in relation to *Risk 59: CCO and other out-sourced functions*. One of the risk controls in minimising the risk of potential non-compliance or financial loss is to ensure a Farm Business Report is presented to Council annually. No legal opinion is required.

7. Decision Making Process – Section 79

7.1 Direction

	Explain
Is there a strong link to Council’s strategic direction, Long Term Plan/District Plan?	Yes –link to Council’s Long Term Plan.
What relationship does it have to the communities current and future needs for infrastructure, regulatory functions, or local public services?	Direct relation to funding future community needs.

7.2 Data

<ul style="list-style-type: none"> • Do we have complete data, and relevant statistics, on the proposal(s)? • Do we have reasonably reliable data on the proposals? • What assumptions have had to be built in?
--

Refer to the attached Farm Business Report 2024.

7.3 **Significance**

	Yes/No	Explain
Is the proposal significant according to the Significance Policy in the Long Term Plan?	No	Aligns with the LTP
Is it:	No	
• considered a strategic asset; or	No	
• above the financial thresholds in the Significance Policy; or	No	
• impacting on a CCO stakeholding; or	No	
• a change in level of service; or	No	
• creating a high level of controversy; or	No	
• possible that it could have a high impact on the community?	No	

In terms of the Council's Significance Policy, is this proposal of high, medium, or low significance?		
High	Medium	Low
		✓

7.4 **Options**

<p>An assessment of costs and benefits for each option must be completed. Use the criteria below in your assessment.</p> <ol style="list-style-type: none"> 1. What options are available? 2. For each option: <ul style="list-style-type: none"> • explain what the costs and benefits of each option are in terms of the present and future needs of the district; • outline if there are any sustainability issues; and • explain if the outcomes meet the current and future needs of communities for good-quality local infrastructure, local public services, and performance of regulatory functions? 3. After completing these, consider which option you wish to recommend to Council, and explain: <ul style="list-style-type: none"> • how this option is the most cost effective option for households and businesses; • if there are any trade-offs; and • what interdependencies exist.

Allocating the remaining Net Profit for 2023/24 to debt repayments and/or farm reserve

The opening farm debt balance was \$1,919,578. During the year, new borrowings of \$16,300 occurred as a result of capital expenditure on farm upgrades and improvements.

The Committee must decide, of the remaining \$181,795 net profit, how much of this they would like to put towards repaying debt. Options include 100% or some lesser percentage or fixed amount, or nil. The recommended amount is an amount of at least \$16,300.

The balance, if any, may then be allocated to the farm reserve.

7.5 **Financial**

- Is there an impact on funding and debt levels?
- Will work be undertaken within the current budget?
- What budget has expenditure come from?
- How will the proposal be funded? eg. rates, reserves, grants etc.

Financial performance for 2023/24 has exceeded expectations.

It is looking like this will continue for the 2024/25 year.

The Committee will need to consider this when developing the 2025/26 farm budget as part of the Annual Plan 2025/26 process.

The farm reserve may be used by the Farm and Aerodrome Committee to smoothen the impact of rates in future years, or if the net return from the farm is not expected to cover the \$50,000 minimum annual rates mitigation.

7.6 **Prioritisation & Trade-off**

- Have you taken into consideration the:
- Council's capacity to deliver;
 - contractor's capacity to deliver; and
 - consequence of deferral?

Not applicable.

7.7 **Legal Issues**

- Is there a legal opinion needed?
- Are there legal issues?

Not applicable.

7.8 **Policy Issues - Section 80**

- Are there any policy issues?
- Does your recommendation conflict with Council Policies?

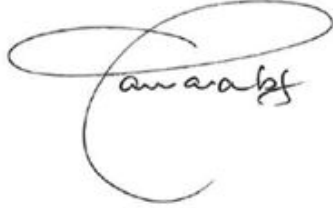
The recommendation does not conflict with any Council Policies.

Attachments:

Appendix 1 Farm Business Report 2024 (D24/29242)



Sara Flight
Director – Corporate Services



[Endorsed by]
Victoria Araba
Director Assets



[Approved by]
Blair Sutherland
Acting Chief Executive (Meeting)

Date 11 June 2024

APPENDIX 1



FARM ANNUAL BUSINESS REPORT - 2024



TE KAUNIHERA Ā ROHE O
WHAKAAHURANGI
STRATFORD
DISTRICT COUNCIL



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1. Executive Summary

In 2020, the Farm and Aerodrome (Council) Committee was established to provide governance and oversight of the combined activities of the Council owned Dairy Farm and the Stratford Aerodrome. Since the Committee was established, it has been successful in improving transparency of each of the two activities.

A workshop for the review of the Farm and Aerodrome Committee was held in December 2023, Elected Members agreed that the establishment of the Committee had created successful outcomes for both the Farm and Aerodrome. There was a strong commitment to maintain Committee oversight of the performance of the council farm and remove the Aerodrome from the Committee.

With the removal of the Aerodrome from the Farm and Aerodrome Committee. Elected Members agreed to change the Committees name to the Farm Committee and to reduce annual number of meetings from four to three. These changes will take effect from the 1st July 2024..

The Stratford District Council Farm Business Report 2024 provides an overview of the Farm Activity, a report on the financial results for 2023/24 and presents the budget for 2024/25.

The year end results for the year ended 30 June 2024 have Net Profit at \$311,154 up on budgeted Net Profit of \$53,108. This is largely due to budget assumptions around revenue, specifically milk price forecast. Milk solid production was lower than budget at 149,308 kgMS compared to a budgeted figure of 154,000 kgMS, and the final milk price received of \$8.56 per kgMS, is 0.56 cents higher than what was originally budgeted (\$8.00).

Farm debt, without loan repayments, increased by \$16,300, due to another year of investment in farm infrastructure, which included an upgrade to the water lines and troughs and riparian planting.

As part of the LTP 2021-31, a Farm Reserve was established so that profits earned above the rates contribution during the year could potentially be set aside in a reserve to be used to reduce rates in the following or later years or be assigned for specific farm related expenditure.

The farm reserve balance was \$128,035, as at 30 June 2023. With \$68,512 being allocated to be used in full as rates mitigation in the 2023/24 financial year, on top of the dividend payment of \$79,359 and \$50,000 already set aside as a minimum, to ease the rates burden for the community.

Of the profit made in 2021/22, \$59,523 went into the farm reserve. In June 2023 the Committee agreed to allocate the \$59,523, from Farm Reserves, towards debt reduction with any remaining profit made in the 2022/23 year, after the removal of \$50,000 rate mitigation, to go in to the reserve.

Of the profit made in 2022/23 of \$156,503, \$14,001 went towards repaying debt (which had increased by the same amount during the year due to loan funded capital expenditure), and \$106,503 went into the farm reserve.

The Farm and Aerodrome Committee will be asked to determine the final figure to be transferred to the Farm reserve after reviewing final financial reports for the year. After allocating \$50,000 of net profit to rates mitigation, there will be \$247,012 available to allocate to loan repayments and/or the farm reserve.

Goals and Objectives of the Farm and Aerodrome Committee

1. To operate the farm as a separate, economic, business unit.
2. To physically support the aerodrome by way of providing a buffer zone between it, and surrounding, existing or potential, properties, and
3. The profits from the farm to be used to provide a 'dividend' to Council to offset rates by at least \$50,000 per year, and either reduce debt, or be transferred to the Farm reserve which may be used to offset rates, with any withdrawals from the fund to be determined at the setting of the Annual Plan or Long-Term Plan for the following year.
4. To ensure the Aerodrome activity is contributing to the Council's Community Outcomes in a cost-effective manner.





2. Summary from Sharemilkers

Fernharp Trust Partnership – Dairy Season 1 June 2023 to 31 May 2024

Yet to be received



3. Local Government Purpose

The farm is considered to be an economic investment that was purchased for the purposes of providing a financial contribution to ease the burden of rates on the community.

Social – The farm does not directly benefit social well-being in any fundamental way.

Economic – The farm contributes to the economic well-being of the district by providing rates mitigation for ratepayers. It is not in direct competition with other businesses in the district and therefore does not diminish economic activity. It provides some employment opportunities and contributes to the district economy through procurement of goods and services.

Environmental – Dairy farming is generally not viewed as an environmentally friendly activity. However, the Council has an Environmental Plan and is directly involved in riparian planting, freshwater plans, and complies with environmental regulations. Council has increased its investment in this area, as industry stakeholders demand better farming practices.

Cultural – The farm does not directly benefit cultural well-being in any fundamental way.



4. Summary of the Farm

Address: 202 Flint Road East, Stratford
Farm Area 158ha, 132 ha effective
Topography – flat
Soil type: Volcanic

Farm and Aerodrome Committee Members x4

Grant Boyde (Chair), Vaughan Jones, Steve Beck, Neil Volzke (District Mayor)

Council Staff Committee Members x2

Council Farm Liaison – Property Officer
Accountant – Finance Officer

Share-milkers

Fernharp Trust Partnership: Aaron Riddick and Fiona Hogan-Riddick

Share-milking agreement is in effect until 31 May 2027

Consultant: Jono Buchly

Fonterra Shares

Council owns 158,716 Fonterra shares – valued at \$3.02 as at 7 June 2024, total value \$479,322

Infrastructure

Cow Shed:

Herringbone 36 aside, automatic cup removers, and automatic teat sprayer (owned by sharemilker).

In-shed feeding system (72 batch feeders), with 23 tonne polyethylene silo

Milk room, office, toilet, and pump room.

16,000 L vat (owned by Fonterra)

Yard:

Main yard (400 capacity) – recently extended and upgraded, new entrance.

Dungbuster

Bobby calf shed with loading ramp.

An additional loading ramp next to the main yard

Lockable shed for bikes and tools

2 x 4 bay hay sheds

Silage / maize pit

Storage Container and Concrete Pad

3 x Water tank: 20,000

Irrigation – travelling irrigator – 20ha

Old cowshed, loading race and vet race.

Two bay shed / calf rearing.

Lockable shed – Fertiliser spreader storage

2 x one bay hay barns

Sheep shearing shed.

Two metal pits

Worker's Cottage and Farmhouse

4-bedroom house, car port and small shed

1 self-contained cabin

3-bedroom house – relocated from Pembroke Rd

Double garage

Three bay shed

Operational

375 Friesian-Cross Cows (owned by the sharemilker)

System 3 Feeding – 10-20% of total feed is imported to extend lactation and increase production



5. Financial Performance

Financial Results 2023/24

Net Profit for the year \$311,154

Total Revenue is up against budget by \$29,027, at \$747,834

Milk supply revenue came above budget by \$4,413 at \$620,413. This was a due to producing direct result of the final forecast milk price being higher than the original milk price expectations of \$8.00 per KgMS. The milk price received by the Council farm equated to \$8.56 per kgMS (note the revenue is split 50/50 between the Council and the Sharemilker).

This season a total of 149,308 kgMS has been produced, which is lower than the target 154,000 kgMS, but an increase of 4.7% then last season.

The final milk price forecast for the season is between \$7.70 and \$7.90, with a midpoint of \$7.80, but the final average milk price received by Council is \$8.56, this is calculated on total cash in and opening and closing accruals, in order to finalise the accounts for audit, with any adjustments to be brought into the following year, with the final milk price announcement not being until late-October. During the year, Council fixed 40,000 kgMS (26.79%) at an average price of \$8.41.

The Council budgeted for a dividend of 30 cents per share, with only wet shares being split 50/50 with the Sharemilker. A one of dividend payment of \$79,359 from Fonterra at 50 cents per share was received in October 2023. This was allocated to rates mitigation along with \$50,000 from net profits.

The dividend for the year was 50 cents per share.

Expenditure was down against budget by \$24,081 at \$436,680

Farm working expenses was under budget by \$25,171 at \$289,179 for the financial year, with the most notable variance being a savings against fertiliser at \$59,098 against a budget of \$75,000. Off farm grazing was below budget at \$39,402. Sustenance is slightly higher than budgeted. More dry matter was bought in preparedness for this winter. Repairs and Maintenance cost is above budget at \$26,606 than budgeted at \$25,000.

Indirect expenses are slightly over budget by \$1,090, at \$147,501 with the main variance being overheads for the Property Management.

Interest has been calculated at \$68,629 and is based on a loan repayment in the year of \$16,300 – equivalent to the amount of new borrowings.

Summary of other measures:

- The value of the Fonterra shares held at the start of the financial year (1 July 2023) was \$479,322., at \$3.02 per share. As at 7 June 2024, the shares are still worth \$3.02 each, with a total value for Council of \$479,322.
- In this financial year, the number of cows milked was 370. Production decreased to 149,308 kgMS, and up on the previous year record of 142,660 kgMS.
- Actual total expenditure per kgMS produced was \$2.92 (2023: \$3.21).
- In calf Heifers were all on the farm since 1 May 2023, previous season they were located on the run off for winter grazing, which has put pressure on the farm



6. Financial Budget 2024/25

Budgeted Net Profit for the year has been set at \$116,000

High level assumptions include milk price (\$8.00 per kgMS) number of cows (370), effective hectares for farming (132), and interest rate (3.45%).

Total revenue for the farm for 2024/25 is budgeted at \$636,000.

The milk price assumption of \$8.00 is based on forecast assumptions at the time the LTP 2021-31 was prepared. As at June 2024, the milk price forecast for the year is in a range of \$7.25 to \$8.75 per kgMS. Milk production for the year is expected to be no less than 150,000 kgMS at this stage.

A dividend has been budgeted for in the 2024/25 year of 30 cents per Fonterra share, with half of the dividend from wet shares to be paid to the sharemilker. The current dividend forecast for the year is in a range of 20 to 40 cents per share.

Total expenditure for the farm is budgeted at \$520,223 in 2024/25.

Farm working expenses are higher than the previous year budget by \$6,873 due to an increase in sustenance and fertiliser costs.

The Council overhead allocation has increased to \$60,000 from \$30,740, for property management.

Interest expense is budgeted at \$85,000 (Actual 2023/24: \$68,629) due to the increase in interest rates.

The depreciation expense is budgeted at \$54,000 for the 2024/25 year, up on last years budget of \$47,042 due to the increased value of assets that will require future replacement.

The budgeted net profit could potentially allow for a loan repayment of \$65,617, after allocating \$50,000 to rates mitigation.

Budgeted total expenditure is \$3.37 per kg of milk solid produced (2023/24 budget: \$2.99).



7. Annual Opex Financial Report 2023/24 – Farm

	ACTUAL 2023/24	BUDGET 2023/24	Variance	BUDGET 2024/25
Farm Investment				
Milk Production (KgMs)	149,308	154,000	-4,692	154,000
Council Farm Final Milk Price	8.56	8.00	1	8
Council's Share of Milk Revenue*	639,037	616,000	23,037	616,000
Less adjustments / timing	- 18,624		-18,624	
	620,413	616,000	-4,413	
Dividend	48,062	23,807	24,255	19,840
Special Dividend	79,359	79,000		
Total Income	747,834	718,807	-29,027	635,840
Fencing	2,747	3,500	753	3,500
R&M Major Works	30,381	35,000	4,619	0
Repairs & Maintenance	26,606	25,000	-1,606	30,000
Consultants	435	513	78	200
Off-Farm Grazing	39,402	48,000	8,598	48,000
Pasture Management	8,030	10,000	1,970	15,000
Fertiliser	59,098	75,000	15,902	90,000
Insurance	10,970	10,027	-943	13,711
Lease	6,500	6,500	0	6,500
Licences & Permits	956	765	-191	800
Rates (Services Only)	1,045	1,045	0	1,012
Subscriptions & Publications	5,504	3,000	-2,504	5,500
Sustenance	93,960	91,000	-2,960	100,000
Weed Control	5,244	5,000	-244	7,000
Water Consumption	- 1,700		1,700	
Health and Safety Compliance	-	0		0
	289,179	314,350	25,171	321,223
Interest	68,629	68,629	0	85,000
Depreciation	47,042	47,042	0	54,000
Corporate Services	31,830	12,171	-19,659	60,000
Assets Director		6,219	6,219	
Property Asset Manager		12,350	12,350	
	147,501	146,411	-1,090	199,000
Total Expenditure	436,680	460,761	24,081	520,223
Net Profit	311,154	258,046	53,108	115,617



8. Annual Capital Financial Report 2023/24 – Farm

Capital expenditure in 2023/24 of \$16,300 is within budget

- **Capital Expenditure Budget 2023/24**

The budget for 2023/24 for capital expenditure is set at \$16,300, to include riparian planting, and to complete an upgrade to the water lines and trough. The water lines upgrade is required due to the ageing infrastructure and will benefit the Share-milker by enabling more efficient water usage.

Capital Expenditure Actual Vs Budget 2023/2024			
	ACTUAL	BUDGET	Variance
	2023/24	2023/24	2022/23
<i>Increase in Service Level</i>			
Riparian Planting	3,700.00	3,700.00	-
Water Lines and Trough Upgrades	12,600.00	12,600.00	-
Total Service Level Increase	\$ 16,300.00	\$ 16,300.00	\$ -



9. Farm Debt

The final debt balance will be determined by the following formula:

Opening Farm Debt balance 1 July 2023	1,919,578
Plus new borrowings (loan funded capital expenditure)	16,300
Less loan repayments (allocated from net profit)	16,300
Closing Farm Debt balance 30 June 2024	\$1,919,578

In 2024/25, it is forecast that the loan balance will increase by a further \$xxxx due to loan funded capital expenditure.

The actual interest rate will be calculated on the Council's weighted average cost of debt – as at December 2023 this was 3.45%, and expected to be 3.45% in December 2024.

10. Farm Reserves

The Farm Reserve funds may be used to fund additional rates mitigation, or for new investment in Council farm infrastructure, or for any other purpose as decided by the Farm Committee and in accordance with the objectives of the Farm.

The Farm Reserve currently has a balance of \$46,980 .

Of the net profit for the year of \$311,154, \$50,000 has been allocated to rates mitigation and \$16,300 to loan repayments. This leaves **\$244,854** to allocate to the farm reserve.



11. Future Outlook for Dairy Farming and the Council Farm

Summary

The Council Farm is primarily held as an economic investment to assist in rates mitigation for the district's ratepayers.

The forecast for 2024/2 is similar at between \$7.25 to \$8.75, with a midpoint of \$8.00 per kgMS. This is slightly less than previous years estimate, but if milk production can be maintained at current expenditure levels, it will result in another profitable season next year.

Capital Restructuring

In December 2021, Fonterra shareholders voted in favour of a new capital structure to replace the current Trading Among Farmers (TAF) capital structure, which has been in place since 2012. The key elements of Fonterra's intended capital restructure are:

- A reduction in the minimum shareholding requirement from 1 share for 1 kilogram of milksolids (kgMS) supplied (1:1) to 1 share for every ~3 kgMS supplied (1:3).
- An increase in the maximum shareholding, from 2 shares for every 1 kgMS supplied (2:1) to 4 shares for every 1 kgMS supplied (4:1).
- Operating a restricted farmers-only market for future share trading, with a lower (10 rather than 20 percent) cap on the size of the unit Fund.

The proposed capital restructure will lower the cost of entry for farmers wishing to join the co-operative and supply milk to Fonterra, thus enabling Fonterra to retain and attract milk supply in the face of forecast plateauing or declining milk production in New Zealand. This in turn will enable Fonterra to make efficient use of sunk investment in processing facilities, remain a large-scale, New Zealand farmer-owned co-operative, and to allocate capital to investments in innovation and sustainability.

The reduced minimum shareholding requirement could also enable farmers to free up some capital, which farmers could use to repay on-farm debt or invest in on-farm innovation, including to advance environmental and/or climate change mitigations.

Sharemilkers contract

On 31 May 2022, the Fernharp Partnership Trust (Aaron and Fiona Riddick) signed up for a further five years with the Council farm. The Federated Farmers Heard Owing share-milking agreement was used this time, rather than a bespoke contract. The agreement was used due to the standard clauses that are widely used in New Zealand for a share-milking type arrangement, and the agreement also refers to a new Farm Policy to clarify procedures and expectations around the operation of the farm that are not sufficiently covered by the Share-milking Agreement. Notable changes to the contract include:

- Addition of financial/budget management section – giving the share-milkers the authority to spend Council's share of direct operational expenditure, where the spend is within the approved budget. With an additional requirement that Council (or Committee) approval be given for any budget variance that exceeds 10%.
- Addition of a clause to allow for market rates to be paid to the sharemilker for reimbursement of materials and labour for any agreed capital expenditure.
- Council will now be responsible, as per the normal industry standard, for 50% of costs associated with feed produced on-farm (not just for a half share of bought-in feed).

Sustainable Dairying

From 1 June 2021, up to 10 cents of each farm's milk payment is now determined by the farm's sustainability credentials and milk quality. The amount and targets will be set annually by the Fonterra Board.

The 10 cent Co-operative Difference payment is made up of:

- 7 cents per kgMS for achievement under the Environment, Co-op & Prosperity, Animals, and People & Community focus areas.

Once these have been achieved;

- 3 cents per kgMS for milk that meets the 'Excellence' standard under the Milk Quality framework.

In the 2023/24 season, the Council farm achieved the 10 cents co-operative difference payment. Refer to the Co-operative Difference Payment Achievement Summary for 2023/24 season attached to this report.



Long Term Planning

In order to be effective in its governance responsibilities, the Farm and Aerodrome Committee must have a good understanding and knowledge of:

1. Why the Council owns and operates a Dairy Farm (covered in section under heading “Local Government Purpose” in this report).
2. Whether the purpose is being fulfilled effectively, and to what extent.
3. What the risks are for the Council and whether these risks can be effectively mitigated.
4. The state of current infrastructure, asset condition, and future capital replacement requirements.

The analysis prepared below gives a summary of the strengths, weaknesses, opportunities and threats in relation to the farm business.



SWOT Analysis of the Council Dairy Farm Business

<p>STRENGTHS</p> <ul style="list-style-type: none"> - Contributes to the economic well-being of our district. - Consistent surpluses. - The farm provides a buffer zone for Aerodrome noise and accessibility. - Relationship between share-milkers and Aerodrome operators is conducive to the continued operation of the farm and Aerodrome side by side. 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> - High risk exposure to weather conditions leading to uncertainty in production/profits. - Fluctuations in milk price leading to uncertainty in production/profits. - Maintenance, Capital Replacement costs, and council staff involvement make the farm more resource intensive than an alternative cash investment. - Further capital investment in the farm will be required, particularly in relation to new advanced technology and replacement of plant and equipment. - Vulnerability to increasingly stricter compliance requirements relating to staffing, health and safety, nutrient management.
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> - Innovative solutions and investment in technology to enable more productive use of the farm. - Potential opportunities for different land uses to provide a higher return on investment (dependent on soil and weather vulnerability of crops). - Land is a finite resource, where the value <u>generally</u> increases. Retention of land allows for potential high-value investment opportunities in the future. - Potential to gain revenue certainty by fixing up to 50% of milk price for next season. 	<p>THREATS</p> <ul style="list-style-type: none"> - Change in Govt legislation could affect Council liability and have an impact on compliance costs. Eg. Environmental management may become more expensive with greenhouse gas emissions and water quality being key govt concerns. - Change in Fonterra's regulations eg PKE usage could affect production/profits. - Animal Welfare risks high in the dairy sector (not direct responsibility but can affect Council reputation). - Storm damage could create unplanned, unbudgeted costs. - Major Volcano eruption would likely destroy use of the land for farming in the medium to long-term. - Exposure to biosecurity risks eg Mycoplasma Bovis.

Table 5: Analysis of Farm Business' Strengths, Weaknesses, Opportunities and Threats

INFORMATION REPORT



F22/55/04-D24/28686

To: Farm and Aerodrome Committee
From: Property Officer
Date: 18 June 2024
Subject: Risk Review

Recommendation

THAT the report be received.

Recommended Reason

To update the Committee of any changes to the Farm and Aerodrome Risk Registers and advise the Committee of any incidents in relation to the identified risks.

 Moved/Seconded

1. Purpose of Report

The purpose of this report is to present any changes made to the Farm and Aerodrome Risk Registers in **Appendices 1 & 2**. It is to inform the Committee of any incidents and/or changes in relation to identified risks, since the last Farm and Aerodrome Committee meeting held in March 2024.

2. Executive Summary

- 2.1. While the Senior Leadership Team (SLT) discusses changes to the Corporate Risk Register weekly, the review of the Farm and Aerodrome Risk Registers are undertaken at the Quarterly Sharemilkers and Aerodrome user group meetings to ensure that all risks are being managed appropriately.
- 2.2. In the past quarter there have been no new risks added to Farm and Aerodrome Risk Register.
- 2.3. In the past quarter there have been no incidents that relates to the current risk in the Farm and Aerodrome Risk Register.

3. Local Government Act 2002

Under section 10 of the Local Government Act 2002, the Council's purpose is to "enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future"			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
	✓	✓	

Active management and monitoring of farm risks will support the performance of a good quality council owned asset to ensure the health and safety of the sharemilker, contractors, farm workers and visitors to the farm.

4. Background

Both the Farm and Aerodrome Risk Registers were adopted by the Committee at the September 2020 meeting.

The two Risk Registers are based on the requirements from:

- The Taranaki Regional Council;
- Fonterra Limited;
- Ministry of Primary Industries; and
- Civil Aviation Authority.

The Risk Registers report on all risks identified to be managed by the Sharemilkers, Aerodrome User Group and Council.

5. Information Summary

5.1 **New Risk**

There have been no new risks added to the Farm or Aerodrome Risk Registers since the last Farm and Aerodrome Committee meeting in March 2024.

5.2 **Changes to the Risk Register**

There have been no changes to the current risk in the Farm and Aerodrome Risk Register since the last Committee meeting.

5.3 **Incidents or Threats in relation to the Risk Register**

There have been no incidents that relates to the current risk in the Farm and Aerodrome Risk Register since the last Committee meeting.

6. Strategic Alignment

6.1 **Direction**

This report is consistent with the relevant sections of the 2021-2031 Long Term Plan.

6.2 **Annual Plan and Long-Term Plan**

There is no Annual Plan or Long Term Plan implications with this report.

6.3 **District Plan**

There are no District Plan implications with this report.

6.4 **Legal Implications**

There are no legal implications with this report. There is a requirement from Civil Aviation Authority for aviation risk to be identified and managed.

6.5 **Policy Implications**

No policy implications

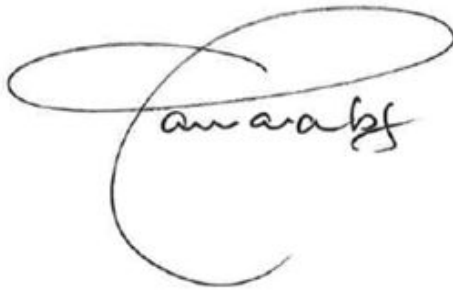
Attachments:

Appendix 1 – Farm Risk Register

Appendix 2 - Stratford Aerodrome Risk Register



Sara Flight
Property Officer



[Approved by]
Victoria Araba
Director - Assets



[Approved by]
Blair Sutherland
Acting Chief Executive (Meeting)

Date: 11 June 2024

Farm Risk Register

Risk Alert Number	Risk Category	Risk Subject	Risk Description	Risk Score Raw	Control Description	Residual Risk Score
1	Reputational and Conduct	Reputational Damage	<ul style="list-style-type: none"> Reputational damage to Council can occur as a result of: <ul style="list-style-type: none"> Lack of operational transparency; Poor Management; Environmental damage; Non-compliance Reputational damage could lead to hefty fines which may cause ratepayers and the public losing faith in the council-run farm. Change of Government Policy or Legislative change can also have consequences to the reputation of the farm and the council also. 	High	<ul style="list-style-type: none"> Continually working with TRC to ensure that: <ul style="list-style-type: none"> the farm complies with TRC Best On-farm practise; the farm complies with Fonterra requirements in terms of supply; All records are kept up to date on a regular basis. Ensure transparent decisions are made at all times; Consistently keep all involved in the farm up to date and well informed of any changes to rules and regulations. Review contract with Sharemilkers every three years to ensure everyone is on same page 	Medium
2	Operational	COVID- 19	<ul style="list-style-type: none"> If the sharemilker contracts COVID-19 and is unable to work for a few weeks this could affect the operation of the farm. 	Medium to High	<ul style="list-style-type: none"> Prepare and maintain a Business Continuity Plan. Have a Movement Plan between the Sharemilker and other workers to eliminate the transmission of the virus to others. Limit movement of stock, people and machinery on/off farm. Work with Bio-Security NZ, Ministry Primary Industries (MPI), Taranaki Regional Council (TRC), Farm Vets to ensure the threat is identified and work to minimise the threat. Ensure Staff/committee are kept up to date with everyday decisions. Follow MPI Guidelines - https://www.biosecurity.govt.nz/growing-and-harvesting/land-care-and-farm-management/biosecurity-on-your-farm/ 	Medium to Low
3	Operational	Infectious Disease/ Biosecurity Risk and Pandemic	<ul style="list-style-type: none"> If there is a threat to animals on farm through disease, this will affect the wellbeing of all stock on farm. Given the current Sharemilkers have a run-off this will also limit stock from outside the farm coming onto the dairy farm. 	Medium to High	<ul style="list-style-type: none"> Take a proactive approach to any known threats to protect the farm and develop a plan to deal with this threat, in discussion with the Fonterra and the Bank; Prepare and maintain a Business Continuity Plan. Have a Movement Plan between the Sharemilkers runoff farm and the Council's farm to eliminate any infection due to movement between farms. Limit movement of stock, people and machinery on/off farm. Work with Bio-Security NZ, Ministry Primary Industries (MPI), Taranaki Regional Council (TRC), Farm Vets to ensure the threat is identified and work to minimise the threat. Ensure Staff/committee are kept up to date with everyday decisions. Follow MPI Guidelines - https://www.biosecurity.govt.nz/growing-and-harvesting/land-care-and-farm-management/biosecurity-on-your-farm/ 	Medium to Low
4	Operational	Aerodrome	<ul style="list-style-type: none"> Cows on runway 	Medium to High	<ul style="list-style-type: none"> Prepare and maintain a clear set of rules for both the Aerodrome users and the Council farms Sharemilkers and employees 	Low
5	Animal Welfare	Reputational Damage	<ul style="list-style-type: none"> Animal Welfare issues – If an animal welfare issue eventuates on-farm then reputational damage to both Sharemilker and Council could occur. 	Medium	<ul style="list-style-type: none"> To ensure there is good animal welfare practice on farm and as the cows are owned by the Sharemilkers, the following codes must be complied with: <ul style="list-style-type: none"> The Animal Welfare Act 1999; An <i>Animal Health Plan</i> provided through a Veterinary Practice; and The Fonterra Welfare Codes and Regulations 	Low

2024 - Agenda - Farm and Aerodrome - June - Quarterly Report - Risk Register

Risk Alert Number	Risk Category	Risk Subject	Risk Description	Risk Score Raw	Control Description	Residual Risk Score
6	Financial	Low Pay-out and or significant increase in operational costs.	<ul style="list-style-type: none"> Low pay-out can and will cause financial stress on farm if not handled correctly. Significant increases in essential materials such as feed and fertiliser can and will cause financial stress on farm if not handled correctly. 	Low - Medium	<ul style="list-style-type: none"> Work with the farm owner (Council)/bank/accountant to set up a budget. A low pay-out can be addressed by running the farm on minimal operations and very low costs. For example, maintenance fertiliser only. Only things that need to be done to keep the farm running will be done. Select correct options for current financial climate and low pay-out. 	Low
7	Environmental	Natural Disaster	<ul style="list-style-type: none"> Weather, Eruption, Earthquakes any of these can affect the farm. Any of these disasters can cause major damage to farm buildings and infrastructure. Loss of income also will come into effect. 	Low - Medium	<ul style="list-style-type: none"> Prepare and maintain a Natural Disaster Management Plan. Communicate to the regional /district Civil Defence Authority; Prepare and maintain a Business Continuity Plan. Have an up-to-date Business Interruption Insurance. Secure an alternative power source e.g. generator that is available when required. Work with Sharemilkers to ensure that they are aware of their responsibilities. Ensure industry best practice is followed. 	Low
8	Health and Safety and Wellbeing	Health and Safety	<ul style="list-style-type: none"> Lone worker or staff members seriously injured or killed on farm is a serious health and safety breach. 	Low-Medium	<ul style="list-style-type: none"> Work with the Sharemilkers to ensure that they have quality training and are aware of their responsibilities. Ensure contract is updated in accordance with Health and Safety regulation and best on-farm practices; Ensure that there are processes and measure in place to ensure that all staff are safe at all times and can communicate effectively in emergency and be reached promptly. 	Low
9	Health and Safety and Wellbeing	Injury/Fatality	<ul style="list-style-type: none"> Staff member/Pilot is seriously injured or killed on farm from an aircraft crash. 	High	<ul style="list-style-type: none"> Ensure that there are processes and measure in place to ensure that all staff including visitors are safe at all times and can communicate effective in emergency and be reached promptly. 	Medium
10	Health and Safety and Wellbeing	Injury/Fatality	<ul style="list-style-type: none"> Sharemilker/Staff member is seriously injured or killed on the farm from electric shock when emptying sand trap. 	High	<ul style="list-style-type: none"> Ensure that only qualified and experience persons undertake this work and a spotter is in place for the duration of the work. Ensure that there are processes and measure in place to ensure that all staff are safe at all times 	

APPENDIX 2

Aerodrome Risk Register

Risk Number	Source of Risk		Risk Rating (Uncontrolled risk rating)			Hierarchy of Control	Controls	Residual Risk	Persons responsible
			Consequence	Likelihood	Risk Rating				
1	Contractor vehicles, including moving vehicles crossing the runway and accessing the aircraft manoeuvring area	Service vehicle vs aircraft	Catastrophic	Possible	HIGH	M	Vehicle access to airfield is restricted to ground maintenance vehicles and fertiliser trucks (Downer completes mowing) - these vehicles must have a roof top strobe as per signage at the entrance to the operational area Pilots to check with the radio room prior to landing for update on conditions / NOTAMS Contractor to hold a radio dialled in to airside channel (enter channel ENTER CHANNEL)	MED	Operations & Members using the Aerodrome Stratford District Council
2	Stock on the runway and, or airfield	Damage, injury, distraction	Catastrophic	Probable	HIGH	M	The perimeter of the airfield is fenced Stock on the airfield to be reported to the Club House who will facilitate clearing the airfield	MED	Operations & Members using the Aerodrome Sharemilker
3	Birds	Bird strike resulting in damage or injury	Catastrophic	Possible	HIGH	M	Monitor bird activity in the area and manage if a problem is identified - Solutions to bird problems should be made in consultation with the farmer and Stratford District Council	MED	Operations & Members using the Aerodrome Stratford District Council
4	Debris on Airfield	Damage, injury	Catastrophic	Possible	HIGH	M	Physical check of airfield, including runway and wider manoeuvring area to identify and remove debris, including but not limited to Bale wraps and other wind blow material	LOW	Operations & Members using the Aerodrome
5	Aircraft Crash	Mechanical Error	Catastrophic	Possible	High	M	All activities are carried out within the Operational Area and in line with CAA Guidelines and requirements Complete pre-flight inspection to ensure aircraft is fit for flying, keep up to date with preventative maintenance	Low	Operations

2024 - Agenda - Farm and Aerodrome - June - Quarterly Report - Risk Register

Risk Number	Source of Risk	Risk Rating (Uncontrolled risk rating)	Hierarchy of Control	Controls	Residual Risk	Persons responsible			
Risk Number	Source of Risk	Risk Description	Consequence	Likelihood	Risk Rating				
6	Tourists and, or members of the public accessing the airfield	Public vs aircraft, aircraft rotor / propeller or service vehicle	Critical	Possible	MED	M	Parking available near the Club House for visitor parking Signage in place identifying the Airfield as an Operational Area - Unauthorised Access Prohibited Gate in place and able to be used as required	LOW	Operations & Members using the Aerodrome
7	Model Aircraft crashing outside the aerodrome in the farmers fields	Distress the farmers stock / cattle Animal vs Member Member injury	Major	Probable	MED	M	Access to farmers paddocks must be recorded in the appropriate log book held at the Club house Model Aircraft flying is restricted and only permitted by members of the Egmont Modellers Club (reducing other recreational users)	LOW	Operations & Members using the Aerodrome
8	Fuel Bowser	Vehicle vs fuel bowser / pump Vehicle fire near bowser/pump	Major	Unlikely	MED	M	Bollards have been installed around the fuel bowser Clear line if sight to minimise accidental collision Fire extinguisher located at the Browser for use as requires Fuel Safety Data Sheet (SDS) located in the Notice Board (Marked in Box labelled MSDS)	LOW	Operations & Members using the Aerodrome
9	Commercial operations conducted from the airfield	Traffic including trucks	Major	Unlikely	MED	M	All activities are carried out within the Operational Area and in line with CAA Guidelines and requirements Vehicles / traffic must use roadways provided, be mindful of speed and pedestrians	LOW	Operations & Members using the Aerodrome
10	Runway markings and general conditions	Markings become faded / damaged / or otherwise unclear over time Damage to runway and wider airfield	Catastrophic	Rare	MED	M	Guide line to be maintained as required to ensure the runway remains clearly visible All damage to runway and surrounding airfield to be reported immediately to the Radio Room so it can be used to update incoming aircraft, NOTAMS and Stratford District Council can be notified as required	LOW	Operations & Members using the Aerodrome Stratford District Council
11	Aircraft fuel and oil spills are likely whilst aircraft are parked and refuelled during refuelling operations	Aviation fuel spills	Moderate	Rare	LOW	M	Follow fuelling procedures Drains and interceptors in place in compliance with Ministry for the Environment	LOW	Operations & Members using the Aerodrome Stratford District Council

2024 - Agenda - Farm and Aerodrome - June - Quarterly Report - Risk Register

Risk Number	Source of Risk		Risk Rating (Uncontrolled risk rating)			Hierarchy of Control	Controls	Residual Risk	Persons responsible
Risk Number	Source of Risk	Risk Description	Consequence	Likelihood	Risk Rating				
12	It is of critical importance that the fuel taken on-board at uplift is not contaminated since the effects of any such contamination are likely to affect the engines and this may not be evident until after an aircraft has become airborne.	Fuel Contamination	Moderate	Unlikely	LOW	M	Fuel filtration procedures Fuel Testing Fuel Storage Pre-flight checks	LOW	Operations & Members using the Aerodrome
13	Access into and out of the aerodrome via the driveway	Vehicle collision or vehicle vs stock	Minor	Rare	LOW	M	Traffic is restricted to 30km per hour with signage clearly in place, to this effect	LOW	Operations & Members using the Aerodrome
14	Vehicle collision	Vehicle speeding along the perimeter road	Minor	Rare	LOW	M	Traffic is restricted to 10km per hour along the perimeter	LOW	Operations & Members using the Aerodrome

INFORMATION REPORT



F22/55/04 – D24/28751

To: Farm and Aerodrome Committee
From: Property Officer
Date: 18 June 2024
Subject: Farm and Aerodrome Business and Financial Report

Recommendation

THAT the report be received.

Recommended Reason

This report provides a quarterly business and financial update of the Farm and Aerodrome activities. It highlights the milk production from the current season at the farm and reports on the key activities at the Aerodrome.

_____/_____
Moved/Seconded

1. Purpose of Report

The purpose of this report is to provide an update of the Farm and Aerodrome business activities to the Committee.

2. Executive Summary

2.1 The key highlights of this report are:

Farm

- Total milk production for the season was 149,307.8 kgMS while below target, it is a 4.7% increase compared to last season.
- The farm has achieved Te Tihi, the highest level of the Co-operative Difference payment for this season.

Aerodrome

- A workshop was held in April with Elected Members to discuss the Aerodrome Strategic Development Plan. Council Officers were requested to proceed with a final plan that reflects the potential growth of the Aerodrome within its current footprint, or if there are any financial benefits by increasing the footprint slightly. A reviewed plan will be presented in due course.

3. Local Government Act 2002

Under section 10 of the Local Government Act 2002, the Council's purpose is to "enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future"			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
	✓	✓	

This report supports the provision of a good quality council owned asset as well as the performance of the council owned farm.

4. Outstanding Matters from Previous Meeting

4.1 At the March Committee meeting, the Farm 2023 Annual Report was presented.

Question

Councillor Jones questioned the figure included in item 6, Financial Budget 2023/24 as he believed there were discrepancies, as he does not believe there is \$208,046 left for loan repayment. Ms Radich will confirm the correct figures with Mrs Flight

Answer

The balance available for loan repayment – \$258,405 was the budgeted net profit agreed for the Annual Plan 2023/24, not the available net profit from 2022/23. The balance available for loan repayments after allocating \$50,000 towards rates mitigation and \$14,001 for loan repayments in 2022/23 is \$106,503.

4.2 The District Mayor noted in the March meeting that the composition of the Committee, should include four Elected Members with one being the District Mayor. The Property Officer has updated the composition in the 2023 plan to include the District Mayor as one of the Elected Members.

4.3 Councillor Jones noted on page 43 of the March Agenda a 10 cent Co-Operative Difference payment however there is no mention on what the sharemilker is doing to achieve the extra three cents.

Councillor Jones questioned if they received any of the three cents.

Answer

The Sharemilker receives 50% of the payments received from achieving both Te Putake and Te Puke of the Co-operative Difference Payment framework. This is the percentage which has been agreed to in the Contract.

5. Farm Information Summary

- 5.1 2021 Fonterra introduced a new milk payment parameter, “The Co-operative Difference Payment”. This means that the farm’s milk payment is influenced by the Sharemilkers achievement of key practices on the farm. There are three levels of achievement to reach. **(Figure 2).**

Level 1 - Te Putake - is about looking after people, animals and the environment. When you reach Te Putake you will receive 7 cents per KgMS for all milk supplied for the season.

Level 2 - Te Puke – is about the quality of milk. 3 cents will be received for every kgMS supplied during the season that meets the Excellence standard and;

Level 3 - Te Tihi – is also about the quality of milk. 90% of the days that you supply milk during the season must be at the Excellence standard.

The farm has achieved Te Tihi, the highest level of the Co-operative Difference payment, with 13,6679 kgMS in Excellence. The Co-operative Difference Achievement Report will be available at the end of July once all the achievements are finalised.



Figure 1 Cooperative Difference Payment achievement levels

- 5.2 The farm production for the 2023/2024 season from July 2023 to May 2024 **(Figure 1)**, shows a 4.7% increase when compared to the same period last year.
- 5.3 This season, a total of 149,307.8 kgMS has been produced, which is slightly lower than the target 150,000 kgMS.

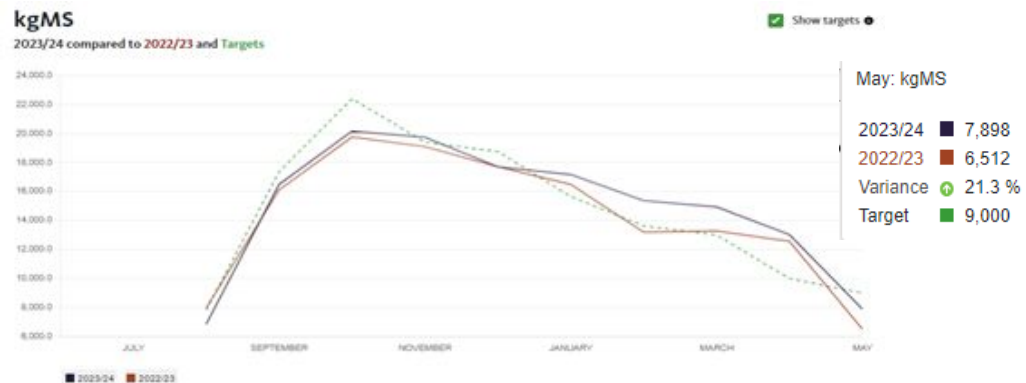


Figure 2: Total Kg Milk Solids Production from June to May.

5.4 This season, the Council signed up to one Fixed Milk Price contract. (See Table 1).

FMP AGREEMENTS	EST. SEASONAL PRODUCTION (KGMS)	FIXED QUANTITY (KGMS)	FIXED MILK PRICE	FIXED % OF EST SEASONAL
Season 2023/2024				
April	149,307.80	40,000	8.41	26.79%
Total		40,000		26.79%

Table 1 – 2023/2024 Fixed Milk Price Contract

5.5 WorkSafe completed a site visit on the farm in April and were impressed with the Sharemilkers understanding of managing risks on the farm, the systems in place and how well the vehicles are maintained. One recommendation was provided, which was to fit operator protection devices (roller cage/bars) to the quad bikes. The Sharemilkers propose to implement this recommendation in the next few months.

5.6 Taranaki Regional Council has completed their audit of riparian planting on the farm for 2024/2025. The required number of plants have been ordered for delivery in May 2025.

5.7 The Farm quarterly meeting was held on 31 May 2024. The Sharemilkers were informed of the disestablishment of the Farm and Aerodrome Committee, as Council resolved to establish a Farm Committee in its place. Committee meetings will be held three times a year, the farm will still have quarterly meetings. The stocking rate variation was tabled at this meeting. All present agreed to change the stocking rate maximum number from 360 to 370.

5.8 The alterations to the farm house ensuite is completed.



Figure 3 – Before and after photos of the farmhouse ensuite

6 Aerodrome Information Summary

6.1 The Aerodrome open day will be held on 19 January 2025.

6.2 The Taranaki Gliding Club recently hosted a gliding experience day for the Air Cadets. Approximately 30 cadets participated in the day. Having the cadets experience gliding has provided the Club the opportunity to recruit new members.

6.3 The Aerodrome User Group held its quarterly meeting on 30 May 2024. The Users were informed of the disestablishment of the Farm and Aerodrome Committee, as Council resolved to establish a Farm Committee in its place. The Aerodrome will continue with the quarterly User Club meetings and updates to Council will be via the Assets Monthly report.

- 6.4 A workshop was held in April with Elected Members to discuss the Aerodrome Strategic Development Plan. Council Officers were requested to proceed with a final plan that reflects the potential growth of the Aerodrome within its current footprint, or if there are any financial benefits by increasing the footprint slightly. A reviewed plan will be presented in due course.
- 6.5 The aircraft movements by month and type are shown in Figures 3 and 4 below.

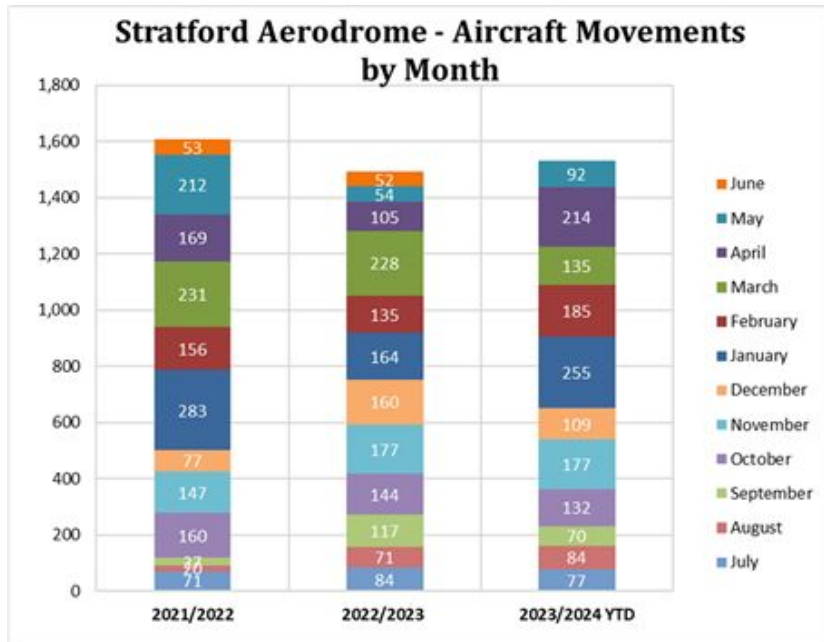


Figure 3: Aircraft Movements by Month – May

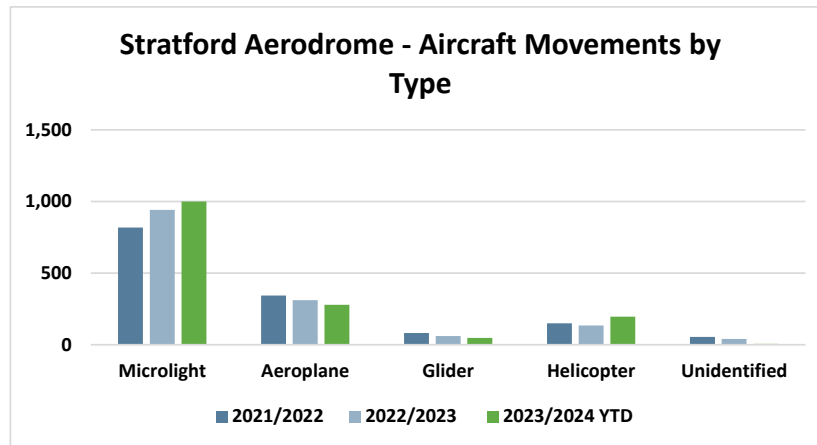


Figure 4: Aircraft Movements by Type - May

7 Financial Report

- 7.1 An overview of the expenditure to date for the Farm and Aerodrome is presented in **Appendix 2**
- 7.2 Capital projects for the farm;
- Riparian Planting – In June 2024, the Sharemilker will carry out necessary works fencing as part of the Riparian programme. Available budget is \$3,600.00
 - Troughs and Waterlines upgrade – 22 new troughs have been purchased to be installed on the farm, available budget is \$10,508.00.

8 Strategic Alignment

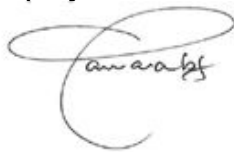
- 8.1 **Direction**
This report is consistent with the 2021-2031 Long Term Plan
- 8.2 **Annual Plan and Long-Term Plan**
This report supports the Farm and Aerodrome activities as indicated in the Annual Plan and Long-Term Plan.
- 8.3 **District Plan**
There are no implications on the District Plan.
- 8.4 **Legal Implications**
There are no legal implications.
- 8.5 **Policy Implications**
There are no policy implications.

Attachments:

- Appendix 1** – Work Programme for the Farm and Aerodrome
Appendix 2 – YTD Financial Report, Farm and Aerodrome– April 2024
Appendix 3 – Draft 2024/2025 Long Term Plan Budget - Farm



Sara Flight
Property Officer



[Endorsed by]
Victoria Araba
Director Assets



[Approved by]
Blair Sutherland
Acting Chief Executive (Meeting)

Date: 11 June 2024

APPENDIX 1

Draft 2024/2025 Work Programmes

Farm and Aerodrome Work Programme

Farm	January	February	March	April	May	June	July	August	September	October	November	December
Quarterly Meetings												
Fertiliser Application												
Riparian Planting												
Calving												
Drying off												
Sowing crops												
Mating												
Dairy Shed Assessment												
Soil Testing												
Aerodrome												
Aerodrome	January	February	March	April	May	June	July	August	September	October	November	December
Mowing – SDC Contractors												
Drain Clearing under runway												
Club Day												

Farm and Farm Buildings Repair/Maintenance Programme

Repairs/Maintenance	January	February	March	April	May	June	July	August	September	October	November	December
Farm House												
Exterior Painting												
Race Maintenance												

APPENDIX 2

YTD FINANCIAL REPORT – APRIL 2024
Farm

	YTD PREVIOUS <u>2022/2023</u>	YTD ACTUAL <u>2023/2024</u>	YTD BUDGET <u>2023/2024</u>	Variance	BUDGET <u>2023/24</u>
1800 - Farm Investment					
1700 - Income					
Milk Production (KgMs)	97,118	149,308	154,000	-4,692	154,000
Forecast Milk Payout	9.00	7.50	8.00	-0.50	8.00
Council's Share of Milk Revenue*	437,032	559,904	616,000	-56,096	616,000
Less adjustments / timing	87,338	18,042		18,042.08	
	524,370	577,946	616,000	-38,054	616,000
Dividend	28,099	127,421	103,166	24,255	103,166
Total Income	552,470	705,368	719,166	-31,840	719,166
1701 - Operating Costs					
Fencing	2,208	2,747	3,500	753	3,500
R&M Major Works	8,815	14,206	35,000	20,794	35,000
Repairs & Maintenance	19,554	26,606	25,000	-1,606	25,000
Consultants	617	435	513	78	513
Off-Farm Grazing	19,821	30,432	48,000	17,568	48,000
Pasture Management	12,990	4,962	10,000	5,038	10,000
Fertiliser	77,959	59,099	75,000	15,901	75,000
Urea	-	-	0	0	0
Insurance	8,719	10,970	10,027	-943	10,027
Lease	5,417	5,417	6,500	1,083	6,500
Licences & Permits	307	956	249	-707	765
Rates (Services Only)	1,045	506	1,045	539	1,045
Subscriptions & Publications	4,167	5,504	3,000	-2,504	3,000
Sustenance	93,696	91,066	91,000	-66	91,000
Weed Control	5,633	5,245	5,000	-245	5,000
Water Consumption	2,798	2,464	0	2,464	0
Health and Safety Compliance	-	-	0	0	0
	263,746	255,685	313,834	58,149	314,350
1703 - Indirect Costs					
Interest	-	-	68,629		68,629
Depreciation	31,075	41,624	47,042	5,418	47,042
Corporate Services	18,104	11,145	12,171	1,026	12,171
Assets Director	4,662	6,446	6,219	-227	6,219
Property Asset Manager	32,835	12,082	12,350	268	12,350
	86,677	71,297	77,782	6,485	146,411
Total Expenditure	350,423	326,982	391,616	64,634	460,761
Net Profit	202,047	378,386	327,550	32,794	258,405

YTD FINANCIAL REPORT – APRIL 2024 Aerodrome

	YTD PREVIOUS <u>2022/2023</u>	YTD ACTUAL <u>2023/2024</u>	YTD BUDGET <u>2023/2024</u>	Variance	BUDGET <u>2023/24</u>
2700 - Aerodrome					
1700 - Income					
User - Pay Charges for Services	5,417	5,417	3,792	1,625	6,500
Rental/Hire Charges	18,850	18,298	12,234	6,064	20,972
Total Income	24,267	23,715	16,025	7,689	27,472
1701 - Operating Costs					
R&M Major Works	-	899	2,917	-2,018	5,000
Repairs & Maintenance	1,775	818	0	818	0
Contract Services	1,577	31,462	20,183	11,279	34,600
Key Tasks	52,590	57,492	36,750	20,742	63,000
Ready Response	3,319	2,221	0	2,221	0
Communications	160	493	117	376	200
Insurances	1,761	1,917	1,182	736	2,026
Subscription	5,421	0	0	0	0
	66,604	95,302	61,149	34,153	104,826
1703 - Overheads					
Corporate Services	8,155	5,572	7,132	-1,560	12,227
Fixed Management	1,453	1,531	5,630	-4,100	9,652
Assets Director	4,662	6,446	0	6,446	0
Parks and Property Officer	10,261	10,069	6,050	4,018	10,372
Office Equipment		5,306	3,120	2,186	5,349
	24,531	28,924	21,933	6,990	37,600
1704 - Depreciation					
Depreciation Buildings	4,667	6,322	3,500	2,822	6,000
	4,667	6,322	3,500	2,822	6,000
1705 - Other Income					
General Rates	-	-	70,557	-70,557	120,954
	-	-	70,557	70,557	120,954
Total Expenditure	95,802	130,547	86,582	43,965	148,426
Net Profit	- 71,536	- 106,832	- 70,557	- 36,276	148,426

APPENDIX 3

DRAFT 2024/2025 BUDGET

	ANNUAL BUDGET	ANNUAL BUDGET	
	<u>2023/24</u>	<u>2024/25</u>	Change
Farm Investment			
Revenue	718,807	636,000	-82,807
Council Farm Final Milk Price	8	8	0
			0
Council's Share of Milk Revenue*	616,000	2,544,000	1,928,000
Less adjustments / timing			
Dividend	103,166	36,000	-67,166
Special Dividend			
Revenue	719,166	636,000	-83,166
Fencing	3,500	3,500	0
R&M Major Works	35,000	0	-35,000
Repairs & Maintenance	25,000	30,000	5,000
Consultants	513	200	-313
Off-Farm Grazing	48,000	48,000	0
Pasture Management	10,000	15,000	5,000
Fertiliser	75,000	90,000	15,000
Insurance	10,027	13,711	3,684
Lease	6,500	6,500	0
Licences & Permits	765	800	35
Rates (Services Only)	1,045	1,012	-33
Subscriptions & Publications	3,000	5,500	2,500
Sustenance	91,000	100,000	9,000
Weed Control	5,000	7,000	2,000
Water Consumption			0
Health and Safety Compliance	0	0	
	314,350	321,223	6,873
Interest	68,629	85,000	16,371
Depreciation	47,042	54,000	6,958
Overheads	30,740	60,000	29,260
	146,411	199,000	52,589
Total Expenditure	460,761	520,223	59,462
Net Profit	258,405	115,777	-142,628

QUARTERLY REPORT



F22/55/04 -D24/28732

To: Farm and Aerodrome Committee
From: Property Officer
Date: 18 June 2024
Subject: Health and Safety Update

<p>Recommendation</p> <p><u>THAT</u> the report be received.</p> <p>Recommended Reason</p> <p>To update the Committee on Health and Safety matters from March 2024 and May 2024.</p> <p style="text-align: right;">_____ /_____ Moved/Seconded</p>
--

1. Purpose of Report

The purpose of this report is to provide to this committee the Health and Safety update from March 2024 to May 2024.

2. Executive Summary

2.1 There has been no Health and Safety incidents reported at the Farm or Aerodrome since the last Committee meeting in March 2024.

3. Local Government Act 2002

Under section 10 of the Local Government Act 2002, the Council’s purpose is to “enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future”			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
✓	✓	✓	

It supports the provision of a good quality council owned asset for the economic benefit to the community through ground leases of the land occupied by the various hangers on the aerodrome.

4. Information Summary

4.1 There have been no incidents reported at the Farm or aerodrome since the last Committee meeting in March 2024

4.2 Incidents/Near-Misses

4.2.1 Aerodrome Incident
No incidents to report

4.3.1 Farm
No incidents to report

4.3 Health

During the last quarter no health issues have arisen.

5. Strategic Alignment

5.1 Direction

This report is consistent with the 2021-2031 Long Term Plan.

5.2 Annual Plan and Long-Term Plan

This report supports the Farm and Aerodrome activities as indicated in the Annual Plan and Long-Term Plan.

5.3 District Plan

There are no implications on the District Plan.

5.4 Legal Implications


There are currently no known legal implications.

5.5 Policy Implications

There are no policy implications.



Sara Flight
Property Officer



[Endorsed by]
Victoria Araba
Director Assets



[Approved by]
Blair Sutherland
Acting Chief Executive (Meeting)

Date: 11 June 2024



TE KAUNIHERA Ā ROHE O
WHAKAAHURANGI
STRATFORD
DISTRICT COUNCIL

Our reference
F19/13/03-D21/40748

Karakia

Kia uruuru mai
Ā hauora
Ā haukaha
Ā haumāia
Ki runga, Ki raro
Ki roto, Ki waho
Rire rire hau Paimārire

I draw in (to my being)
The reviving essence
The strengthening essence
The essence of courage
Above, Below
Within, Around
Let there be peace.