



TE KAUNIHERA Ā ROHE O
WHAKAAHURANGI
STRATFORD
DISTRICT COUNCIL

Our reference
F19/13/03-D21/26182

19 September 2024

Farm and Policy and Services Committee Meetings

Notice is hereby given that a Farm Committee Meeting and a Policy and Services Committee Meeting will be held in the **Council Chambers, Stratford District Council, 63 Miranda Street, Stratford** on **Tuesday 24 September 2024** beginning at **12 noon**.

Timetable for 24 September 2024 as follows:

12 noon	Farm Committee Meeting
3.00pm	Policy and Services Committee Meeting

Yours faithfully

A handwritten signature in blue ink, appearing to read 'Sven Hanne', written over a light blue circular watermark.

Sven Hanne
Chief Executive

2024 - Agenda - Farm Committee- September

24 September 2024 12:00 AM



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AGENDA

Farm Committee



F22/55/05-D24/44530

Date: Tuesday 24 September 2024 at 12noon
Venue: Council Chambers, 63 Miranda Street, Stratford

1. [Welcome](#)
 - 1.1 **Opening Karakia**
D21/40748 Page 6
 - 1.2 **Health and Safety Message**
D22/17082 Page 7
2. [Apologies](#)
3. [Announcements](#)
4. [Declarations of Member's Interest](#)
Elected members to declare any real or perceived conflicts of interest relating to items on this agenda.
5. [Attendance Schedule](#)
Attendance schedule for Farm & Aerodrome Committee meetings.
6. [Confirmation of Minutes](#)
 - 6.1 **Farm and Aerodrome Committee Meeting – 18 June 2024**
D24/31194 Page 9

Recommendation

THAT the minutes of the Farm and Aerodrome Committee Meeting held on 18 Tuesday June 2024 be confirmed as a true and accurate record.

/
Moved/Seconded

7. [Matters Outstanding](#)
D20/11504 Page 16

Recommendation

THAT the matters outstanding be received.

/
Moved/Seconded

8. Programme of Works
D20/28552 Page 17

Recommendation

THAT the Programme of Works be received.

/
Moved/Seconded

9. Triannual Report – Farm Business and Financial Report
D24/43103 Page 18

Recommendations

THAT the report be received.

Recommended Reason

This report provides a business and financial update on the farm activities, and highlights the milk production output for the current season.

/
Moved/Seconded

10. Triannual Report – Health and Safety Update
D24/43102 Page 39

Recommendations

THAT the report be received.

Recommended Reason

To update the Committee on Health and Safety matters from July to September 2024.

/
Moved/Seconded

11. Decision Report – Risk Register
D24/28686 Page 43

Recommendations

1. THAT the report be received.
2. THAT the Farm Risk Register be approved and adopted.

Recommended Reason

Identification of risks and associated controls in the Risk Register is necessary to monitor and manage the farm overall risks for continued service delivery at these facilities.

/
Moved/Seconded

12. Questions

13. Closing Karakia
D21/40748 Page 49



Our reference
F19/13/03-D21/40748

Karakia

Kia uruuru mai
Ā hauora
Ā haukaha
Ā haumāia
Ki runga, Ki raro
Ki roto, Ki waho
Rire rire hau Paimārire

I draw in (to my being)
The reviving essence
The strengthening essence
The essence of courage
Above, Below
Within, Around
Let there be peace.



Our reference
F19/13/03-D22/17082

Health and Safety Message

In the event of an emergency, unless guided to an alternative route by staff, please exit through the main entrance. Once outside the building please move towards the War Memorial Centre congregating on the lawn area outside the front of the council building.

If there is an earthquake, please drop, cover and hold where possible. Remain indoors until the shaking stops and you are sure it is safe to exit or remain where you are until further instruction is given.

5. Attendance schedule for 2024 Farm and Aerodrome Committee meetings.

Date	19/03/24	18/06/24	24/09/24
Meeting	FA	FA	FA
Neil Volzke	✓	✓	
Steve Beck	✓	✓	
Grant Boyde	✓	✓	
Annette Dudley	✓	✓	
Jono Erwood			
Ellen Hall	✓	✓	
Amanda Harris	A	✓	
Vaughan Jones	✓	✓	
Min McKay	✓	✓	
John Sandford	✓		
Clive Tongaawhikau			
Mathew Watt			

Key	
FA	Farm and Aerodrome Committee Meeting
✓	Attended
A	Apology/Leave of Absence
AB	Absent
S	Sick
	Non committee member
(AV)	Meeting held, or attended, by Audio Visual Link

MINUTES

Farm and Aerodrome Committee



F22/55/05– D24/31194

Date: Tuesday 18 June 2024 at 12noon
Venue: Council Chambers, 63 Miranda Street, Stratford

Present

Councillor G W Boyde (the Chairman), the District Mayor N C Volzke, Councillors S J Beck and V R Jones, and Committee Member the Property Officer – Mrs S Flight.

In attendance

Deputy Mayor M McKay, Councillors A M C Dudley, E E Hall, A Harris. The Acting Chief Executive Director - Mr B Sutherland, the Director – Assets Mrs V Araba, the Acting Director – Community Services – Mrs E Bishop, the Committee Secretary– Ms E Coulton, the Communications Manager – Ms G Gibson, the Acting Executive Assistant and Committee Advisor – Mrs C Reynolds, the Corporate Accountant - Mrs C Craig and one member of the public.

1. Welcome

The Chairman welcomed the Mayor, Deputy Mayor, Chief Executive, Councillors, and staff.

1.1 Opening Karakia D21/40748 Page 6

The opening karakia was read.

1.2 Health and Safety Message D21/26210 Page 7

The Chairman reiterated the health and safety message and emergency procedures.

2. Apologies

An apology was noted from Councillor W J Sandford and the Chief Executive – Mr S Hanne.

Recommendation

THAT the apologies be received.

BOYDE/VOLZKE
Carried
F&A/24/13

3. Announcements

There were no announcements.

4. Declarations of Members Interest

The Chairman requested Councillors to declare any real or perceived conflicts of interest relating to items on this agenda. There were no conflicts of interest declared.

5. Attendance Schedule

The attendance schedule for Farm & Aerodrome Committee meetings was attached.

6. Confirmation of Minutes

6.1 Farm and Aerodrome Committee Meeting – 19 March 2024
D24/10841 Page 9

Recommendation

THAT the minutes of the Farm and Aerodrome Committee Meeting held on Tuesday 19 March 2024 be confirmed as a true and accurate record.

BECK/JONES
Carried
F&A/24/14

7. Matters Outstanding
D20/11504 Page 15

Recommendation

THAT the matters outstanding be received.

BOYDE/BECK
Carried
F&A/24/15

8. Programme of Works
D20/28552 Page 16

Recommendation

THAT the Programme of Works be received.

BECK/JONES
Carried
F&A/24/16

9. Decision Report – Approve draft Farm Business Report 2024
D24/29917 Page 17

Recommendations

1. THAT the report and draft Farm Business Report 2024 be received.
2. THAT the Committee makes a decision on the allocation of the remaining profit made in the 2023/24 financial year, after the rates mitigation portion.

Recommended Reason

To uphold the Committee's responsibilities in relation to the Council farm.

BOYDE/VOLZKE
Carried
F&A/24/17

The Property Officer noted the following:

- The Net profit for the farm reported in 2023/24 season (page 3) after allocating dividend payment of \$79,359.00 and \$50,000 to rates mitigation is \$181,795.00. The Net Profit for item 10 (page 12) after allocating dividend payment of \$79,359.00 and \$50,000 to rates mitigation and \$16,300 to loan repayments is \$165,495.00.

Questions / Points of Clarification:

- The Deputy Mayor asked for clarification on the purpose of allocating funds to the reserve account. Councillor Boyde explained that the reserve is intended for any surplus funds, such as for rate mitigation and unexpected projects. He noted that historically, it has primarily been used for rate mitigation, but emphasized that the committee should reconsider whether this allocation aligns with current objectives.
- The Deputy Mayor questioned if there is a reason as to why rate mitigation was not noted on the financials on page 32, her understanding was that the expectation was \$50,000 a year and is now lifted to \$70,000 a year, has been budgeted for? The Corporate Accountant clarified that it has been budgeted for in the annual plan for the 2023/24 year and the 2024/25 year, therefore it has been considered. She noted that page 32 was the operational side of things. Councillor Boyde noted that it is unsure what the rate mitigation is going to be each year and that we should have indication on this in December. The Corporate Accountant clarified that the annual report has been given an extension until the 31st of December 2024, it will be clarified before then.
- The Deputy Mayor noted that she has noticed that the council tends to lean on the farms success to mitigate rates and believes that we are relying on it too much, acting as a relief when our annual plan is costing us more. What she would like to see is more structured approach to rates mitigation, reserve funding and debt reduction.
- The District Mayor mentioned that there is a designated amount allocated from farm profits for rate mitigation. The reserve was established to accumulate additional profits until required. Historically, when unexpected capital items arose on the farm without budget allocation, external funds had to be borrowed. However, having the reserve now provides a balanced approach where external borrowing is unnecessary. He expressed support for the Deputy Mayor's remarks and agreed on the importance of implementing a more structured approach to allocating funds for rate mitigation, debt reduction, and reserve funding.
- Councillor Jones pointed out that the reserve account was initially created to address timing issues and to facilitate decision-making despite incomplete information. It allowed funds to be set aside to balance out financial considerations and provide flexibility in decision-making. Councillor Jones emphasized that whilst having a strategy is beneficial, loan repayments, interest rates, and debt levels can fluctuate and by assessing these each year, we are able to make informed financial decisions. He supports funding the reserve but prefers flexibility in determining the allocations to each specific account. He Acknowledged that this year we have turned over a healthy profit but noted that profits are not always guaranteed to remain high, he favors continuing the annual discussion on how much should be allocated to different areas. Additionally, he agrees that a loose strategy could provide guidance while allowing room for adjustments as circumstances change. He noted that keeping flexibility with how much is allocated to accounts such as debt reduction, allows us to pay off large chunks and subsequently smaller chunks, depending on the fluctuation of interest rates of that year.
- Councillor Beck noted that he was in a similar mindset as Councillor Jones. He expressed that he would like to see debt decrease by at least \$100,000 a year if possible.
- Councillor Hall questioned as to why we have loan funded \$16,300 for capital expenditure instead of utilizing the reserve, she further questioned if this was due to lack of funds within the reserve or due to policy. The Corporate Accountant clarified that it is standard policy throughout council to loan fund capital expenditure and to use the reserve as a means to pay it back, however it depends on the nature of the capital expenditure. Councillor Hall acknowledged that she understands that this is standard practice from a wider organisational perspective but when it comes to the farm as a business, she would assume that we put money into the reserves to fund incoming capital expenditure rather than loan fund.
- Councillor Hall questioned as to why on page 34 there is no balance listed for the increase in loan balance. The Property Officer clarified that this is due to the fact the long term plan has not been adopted as of yet.
- Councillor Hall noted that she would like to see a strategy in place to pay down the debt but also appreciates the need for flexibility with payment allocation, she believes that both ideas can work side by side. She noted that she understands as to why we loan fund capital expenditure within the organisation to help inter-generational equity, but she believes we should be funding farm capital expenditure from farm money. The Corporate Accountant noted that whilst the loan is going up temporarily by \$16,300 in this case, it is not increasing.

- The Deputy Mayor expressed that she has heard what Councillor Jones has to say and rather than creating a strategy that allocates figures to each account, could we do a priority system, she noted this may achieve both ideas.
- The District Mayor acknowledged Councillor Hall's accurate observation regarding intergenerational equity. He emphasized that if all current profits are used solely for rate mitigation without addressing debt reduction, it could unfairly burden future generations with debt. Therefore, he suggested that it would be more equitable to allocate some funds towards debt repayment now. The District Mayor expressed the view that assigning indicative numbers that we do not have to stick to, could provide a meaningful guideline. This approach would help ensure a balanced approach to managing current profits, benefiting both current needs and future financial stability. Councillor Boyde noted that adding in figures is difficult as the payouts and the returns vary each year but expressed that a priority system is a good idea.
- Councillor Dudley agrees that a priority list seems like the best way to go as it provides a guide without locking figures in.
- Councillor Jones noted that he was struggling with page 25 and would like to see a table implemented to clarify what funds have been allocated where. Councillor Boyde suggested this to be added to matters outstanding. Councillor Beck agreed.
- Councillor Beck sought clarification on what the total is that is available to allocate today. It was clarified that the total is \$181,795.
- Councillor Boyde questioned why corporate services has come to a \$30,000 increase and how Council allocate those funds to the different groups, as corporate services is an umbrella term. The Acting Chief Executive Officer noted that there are a few things that has influenced this, the first being an overall cost increase and the rest being driven by a division of officer time. Councillor Boyde clarified if that means there is a 100% cost increase within every department. The Corporate Accountant noted that this is not necessarily the case, we have all the different overheads within council that have to be allocated out to activities, each long term plan year we review the percentage that goes to each activity from each overhead which is based on the best estimate of staff time related to each activity. She clarified the percentage allocated has risen from 1% to 2%, and although this is only a small percentage increase, the large increase is driven by things such as increased audit costs etc.
- The District Mayor questioned where the \$47,000 of depreciation is tagged. The Corporate Accountant noted it goes into the reserve. Councillor Boyde noted that this will be placed on matters outstanding to gain clarity on this.
- The Deputy Mayor proposed a priority system. She noted that the first priority should be reserve funding due to protecting the depreciation and becoming less reliant on debt and council books, the second priority be debt reduction and the third priority be rate mitigation. She expressed that she is comfortable placing a set figure for rate mitigation but suggests the other priorities should not have a set figure but rather a percentage or cap amount, so it flows with income changes.
- It was noted that all were happy with The Deputy Mayors priority system and that amounts and formal decisions on the system are to be discussed at a later date.
- The District Mayor noted that a decision needs to be made today on what is being done with the remaining surplus in the accounts.
- Councillor Jones put forward an option for the allocation of the surplus funds, he suggested \$100,000 be allocated to loan repayment and \$65,000 to be allocated to the farm reserve. He noted that placing \$65,000 into the farm reserve allows for a buffer for the next financial year if any extra costs happen to arise or if we want to pay off any more debt.
- It was noted after discussion that all are in agreement with Councillor Jones proposal, Councillor Boyde then put forward a motion to accept this.

Recommendation

THAT the remaining profit for the 2023/24 financial year of \$116,300 be allocated to loan repayments and the remaining balance be allocated to the reserve.

Recommended Reason

The Committee has reviewed the report, discussed, and made a decision on the outcome of where to allocate the remaining profit for the 2023/24 financial year.

JONES/BECK
Carried
F&A/24/18

10. Quarterly Report – Risk Register

D24/28686 Page 38

Recommendation

THAT the report be received.

Recommended Reason

To update the Committee of any changes to the Farm and Aerodrome Risk Registers and advise the Committee of any incidents in relation to the identified risks.

BOYDE/VOLZKE
Carried
F&A/24/19

Questions/Points of Clarification:

- Councillor Hall noted that the current sharemilkers are performing exceptionally well. She questioned whether the potential loss of these sharemilkers should be included in the risk register, noting that their departure could significantly impact the farm's operations and financial performance. She stressed the importance of maintaining a positive work environment to encourage the sharemilkers to renew their contracts and to foster a strong and healthy working relationship with them.
- Councillor Boyde noted that the current sharemilkers have extended contracts before and currently have 3 years left of their current contract, he agrees losing them is a risk but is confident that they are currently happy within their positions at the farm.

11. Quarterly Report – Farm and Aerodrome Business and Financial Report

D24/28751 Page 46

Recommendation

THAT the report be received.

Recommended Reason

This report provides a quarterly business and financial update of the Farm and Aerodrome activities. It highlights the milk production from the current season at the farm and reports on the key activities at the Aerodrome.

BECK/JONES
Carried
F&A/24/20

Questions/Points of Clarification:

- Councillor Boyde questioned if Councillor Jones had any further questions in regard to the matters outstanding on page 47. Councillor Jones noted that he feels as if his original question was confused, he noted that he was requesting a percentage of what they were achieving as he believes the percentage would show a greater understanding of what is being achieved and the good work being done.
- Councillor Boyde pointed out that the sharemilkers knew they faced challenges last year with the somatic cell count. However, he emphasized that they used this data to improve their herd and had to reduce the number of cows significantly. Therefore, achieving such remarkable results this year is truly outstanding. Councillor Boyde wanted to furthermore highlight the fantastic feedback from Worksafe who visited the farm in April, he noted that there was only one recommendation which was to add a rollbar and cages to the farm vehicles.
- Councillor Boyde asked where the aerodrome strategic development plan mentioned on page 50, section 6.4 is at. The Director – Assets noted the consultants are still working on the strategic development plan.
- Councillor Dudley noted that on page 49 it states that the stocking rate is increasing from a maximum number of 360 to 370, she was under the impression that this figure was supposed to be lowered. Councillor Boyde clarified that the original number of stock within the contract was 400 and that it has been lowered to 370 hence the numbers within that section.
- Councillor Dudley raised the question of whether reducing the herd size should logically result in a decrease in milk solids production. Councillor Boyde acknowledged that yes, it should theoretically lead to a decrease. However, he noted that the sharemilkers believe it's beneficial to have a target number to strive for.

12. Quarterly Report – Health and Safety Update

D24/28732 Page 56

Recommendation

THAT the report be received.

Recommended Reason

To update the Committee on Health and Safety matters from December 2023 and February 2024.

BOYDE/VOLZKE

Carried

F&A/24/21

13. Questions

- Councillor Beck asked if the mowing of the portion of the aerodrome that was encroaching onto the farm land has been organised. The Property Officer clarified that it has been organised.
- Councillor Boyde made the committee and councillors aware that this was the last Farm and Aerodrome committee meeting, he noted that in the next meeting in September we will be known as the Farm Committee.
- Councillor Jones asked whether the 2024/25 budget would undergo review, expressing concern over the budgeted \$90,000 for fertilizer given his observations. Councillor Boyde acknowledged that the budgeted figure remains unchanged due to rising fertilizer costs but assured that the budget would be reviewed at every meeting going forward.

14. Closing Karakia

D21/40748 Page 58

The closing karakia was read.

The meeting closed at 1.09pm

G W Boyde
Chairman

Confirmed this 24th day of September 2024.

N C Volzke
District Mayor

Farm and Aerodrome Committee Matters Outstanding Index

D20/11504

ITEM OF MATTER	MEETING RAISED	RESPONSIBILITY	CURRENT PROGRESS	EXPECTED RESPONSE
Clarification on quality control on milk production	March 2024	Sara Flight	Complete	Item 11 – Farm and Aerodrome Business and Financial Report (item 4)

2024 - Agenda - Farm Committee- September - Programme of Works

FARM AND AERODROME COMMITTEE - PROGRAMME OF WORKS

Sep-24	Feb-25	May-25	Sep-25
	Farm Business Annual Plan/Report 2024		Farm Environmental Report
	Draft Budget 2025/26		Draft Farm Business Report 2025
	Farm Environmental Report		
			Budget, Capital Projects and rate mitigation
Farm Operations - Monthly Report	Farm Operations - Monthly Report	Farm Operations - Monthly Report	Farm Operations - Monthly Report
Risk Register	Risk Register	Risk Register	Risk Register
Health and Safety Report	Health and Safety Report	Health and Safety Report	Health and Safety Report

INFORMATION REPORT



F22/55/04 – D24/43103

To: Farm Committee
 From: Sara Flight
 Date: 24 September 2024
 Subject: Farm Business and Financial Update

Recommendations

1. THAT the report be received.

Recommended Reason

This report provides a business and financial update on the farm activities, and highlights the milk production output for the current season.

 Moved/Seconded

1. Purpose of Report
 - 1.1 The purpose of this report is to provide an update on the farm business and financial activities to the Committee.
2. Executive Summary
 - 2.1 The 2024/25 season has started off with 9,449 KgMS produced in August. This is a 37.9% increase compared to last season.
 - 2.2 2023/24 Fonterra's Farm Insights Report was released in August 2024. It highlights the farm's performance and provides benchmarking against similar farms within regions.
 - 2.3 The Taranaki Regional Council (TRC) has completed the annual Riparian, Fencing and Planting Audit, with the farm achieving a *temporary pass*. The audit identified some fences and plantings that currently don't meet the minimum standard, and required additional work for compliance. Council Officers and the Sharemilker will develop a plan to complete the required work in due course.
 - 2.4 The farm has been allocated a total of \$321,223 as operating expenditure in the 2024/25 LTP.
 - 2.5 Officers in collaboration with the Sharemilkers have prepared the Farm Work and Capital Project programme for the 2024/25 financial year.
3. Local Government Act 2002

Under section 10 of the Local Government Act 2002, the Council's purpose is to "enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future"			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
	✓	✓	

4. Background

4.1 The Farm Committee is responsible for reporting to the Council on the farm progress, annual production results in addition to making recommendations to the Council on the following activities:

- Risk Management;
- Performance Management
- Strategy Development; and
- Other Significant Matters

4.2 To ensure all Council decisions in relation to the farm are implemented, Council Officers provide business and financial updates to the Committee three (3x) times a year.

5. Information Summary

5.1 The 2024/25 season has started off with 9,449 KgMS produced in August (**Figure 1**). This is a 37.9% increase compared to last season.

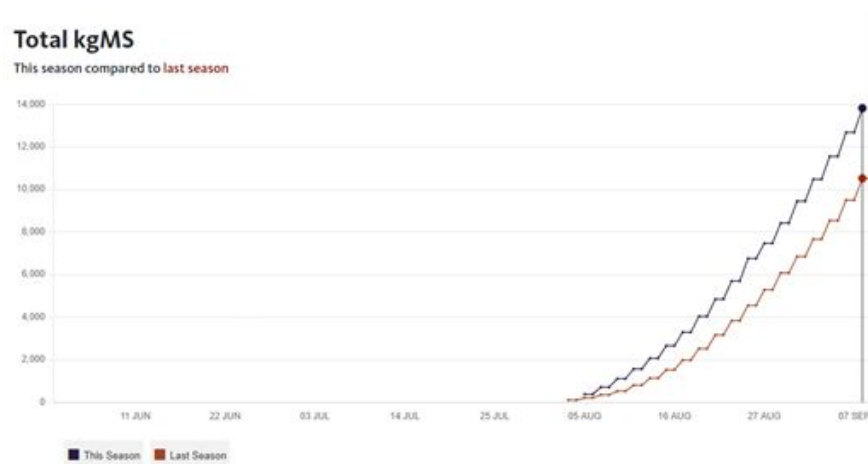


Figure 1: Total Kg Milk Solids Production from June to August.

5.2 Milk production is currently achieving Fonterra’s Te Puke level of -The Co-operative Difference – with 9,449 KgMS of milk quality excellence. Three (3) cents will be received for every KgMS supplied that meets the Excellence standard for 30 days during this season.

5.3 Calving is nearing completion with only 42 heifers left to calve. Artificial breeding is due to commence in October.

5.4 The 2023/24 Fonterra’s Farm Insights Report was released in August 2024, (**Appendix 1**). It highlights the farm’s performance and provides benchmarking against similar farms within regions.

5.5 Council Officers and the Sharemilker will work with Fonterra on opportunities around emission reduction planning, which will be incorporated into the Tiaki Farm Environment Plan.

5.6 TRC have completed the annual Riparian, Fencing and Planting Audit (**Appendix 2**), with the farm achieving a *temporary pass*. The audit identified some fences and plantings that currently don’t meet the minimum standard, and required additional work for compliance. Council Officers and the Sharemilker will develop a plan to complete the required work in due course.

6. Financial Report

- 6.1 The farm has been allocated a total of \$321,223 as operating expenditure in the 2024/25 LTP. An overview of the operational expenditure to date is presented in **Appendix 3**.
- 6.2 Work Programme and Capital projects for the farm (**Appendix 4**). All projects will be delivered in accordance with the Procurement Policy.
- **Race and Culvert Upgrades** – LTP approved budget is \$25,000. Council Officers have commenced work to repair these culverts.
 - **Farm house lighting** – LTP approved budget is \$5,000. Council Officers currently obtaining quotes.
 - **Construct additional calving sheds** – LTP approved budget is \$40,000. Procurement planning underway.

7. Strategic Alignment

7.1 **Direction**

This report is consistent with the 2024-2034 Long Term Plan.

7.2 **Annual Plan and Long Term Plan**

This report supports the Farm activities as indicated in the Annual Plan and Long-Term Plan.

7.3 **Sustainability Consideration**

No sustainability consideration relevant

7.4 **District Plan**

There are no implications on the District Plan.

7.5 **Legal Implications**

There are no legal implications.

7.6 **Policy Implications**

There are no policy implications.

Attachments:

Appendix 1 – Fonterra – 2023/24 Farm Insights Report

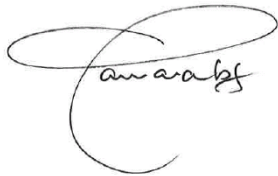
Appendix 2 – Taranaki Regional Council Riparian Fencing and Planting Audit

Appendix 2 – YTD Financial Report August 2024

Appendix 4 – Work Programme and Capital Projects



Sara Flight
Property Officer



[Endorsed by]
Victoria Araba
Director - Asset



[Approved by]
Sven Hanne
Chief Executive

Date 19 September 2024

APPENDIX 1



Where your milk went last season

Your milk helps to feed people all around the world – thanks for all your hard work to make this happen.

Milk processed at Taranaki sites was used by customers to make products like:

**Supplements,
pizza, pasta,
bakery items,
dairy desserts**

And the quality of your milk was key – you achieved:

**266
Excellence
Days**

Great work, you're in the top 20% of farms for:

**Somatic cell
count**

How to use this report

Using information to guide decisions is nothing new to farmers. For years you've used grass growth, herd condition and so much more to guide your choices on-farm. This information alone is useful, but it becomes a powerful decision-making tool when comparing your farm to similar farms, and trends over time.

That's what this Farm Insights Report is for. It gives you a view of your farm's performance in context – so you can identify what could help you get more out of the work you're putting in, now and into the future.

Spot an issue with your data?

We've used your Farm Dairy Records and other data we hold for you. Please check your farm's information for accuracy and note the limitations of this report, both on page 12. You can adjust the data we have by resubmitting your Farm Dairy Records at nzfarmsource.co.nz/farmdairyrecords



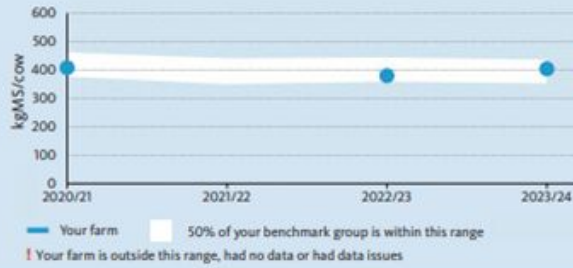
Your farm's big picture view

Success looks different to everyone. By looking at key trends over time, you can start to build a bigger picture of sustainability on your farm.

Production per cow

Your farm is benchmarked against other Taranaki System 3 farms.

Higher production per cow with the same inputs, like feed, can mean emissions produced are spread across extra milk solids. That's good for lowering emissions intensity.



Purchased Nitrogen Surplus

Your farm is benchmarked against farms in the Taranaki region with milk production between 1051-1250 kgMS/ha.

Surplus Nitrogen in your system is at risk of being lost to the environment. See more on page 10.



Greenhouse Gas Emissions per kgMS

Your farm is benchmarked against others in the Taranaki region.

You can find a more detailed breakdown of your emissions on page 9.



Farm efficiency

The farm efficiency opportunity

Operating an efficient farm is about getting the most out of everything you're putting into your system.



What are the options for your farm?

Every farm is different, depending on your system, goals, and unique way of farming. Based on your insights, here's a snapshot of how your farm compares to others.

	Further info (pg)	Benchmark group average	Your farm 23/24 season	High opportunity >>>>>>>	High performer
Nitrogen fertiliser efficiency (kgDM/kgN)	5	99	79		
Homegrown feed (tDM/ha)	5,6	12.5	13.4		
Feed converted to milk (%)	6	54	54		
Production per kg liveweight (%)	6	86	87		
6-week in-calf rate (%)	7	70	-		
Not in-calf rate (%)	7	14	-		
Somatic cell count (cells/ml)	8	160,458	86,955		
Mastitis (%)	8	12	4		
Lameness (%)	8	6	11		

4

* the benchmark group for Homegrown feed is the same as that used on page 5 of the report

Farm efficiency

Nutrient optimisation

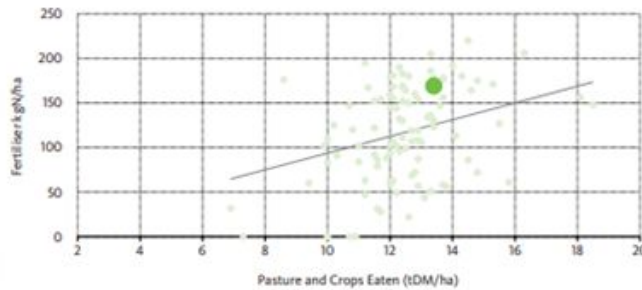
Are you getting the best growth response to the fertiliser you're using? Optimised use can save costs, and reduce loss and wastage.

Your farm's nitrogen fertiliser conversion efficiency

This data shows how efficiently the nitrogen you're applying is converted into feed.

How does your farm compare?

- Your farm (actual)
- Closest 100 farms to your location (radius 15km)
- Local average



Your farm's N-fertiliser efficiency

Your farm is eating

13.4
tDM/ha

Your farm is applying

169
kgN/ha

Your nitrogen fertiliser efficiency is

79
kgDM/kgN

Efficiency opportunity

The top 20% of farms in your region are achieving fertiliser efficiency of

166.0
kgDM/kgN

If you could increase your efficiency by 10%, you could harvest

14.7
tDM/ha

Opportunity: If you grew more feed from the same nitrogen fertiliser

By lifting homegrown feed by 0.5tDM/ha you could achieve the following:

↑↑ **23** kgMS/cow

↓↓ **3.6%** kgCO₂e/kgMS

↑↑ **\$65,442**

What's the next step?

- Consider factors like fertiliser management, effluent, pasture, cropping, soil and irrigation.
- Scan this QR code for DairyNZ's nitrogen resources to learn more.
- Consult your Sustainable Dairying Advisor, or a farm advisor, for personalised advice.

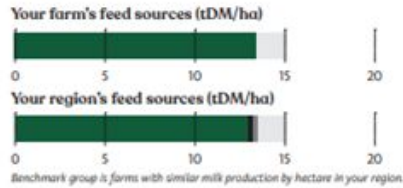


Farm efficiency

Feed efficiency

How are you maximising yield and quality of homegrown feed, and using supplementary feed? With the right balance you can manage costs and ensure feed is converted efficiently into milk.

Your feed sources



Feed sources	Your farm	Your region
● Pasture and crops (grown on farm)	13.4 (89%)	13.0 (86%)
● Pasture and crops (imported to farm)	0.0 (0%)	0.3 (2%)
● Grazing off (incl. wintering)	0.0 (0%)	0.2 (1%)
● All other feeds	1.7 (11%)	1.6 (10%)

How much of your feed eaten is converted into milk?

Benchmark group is farm system by region. Your farm's average herd liveweight is assumed as 460kg based on your breed mix.

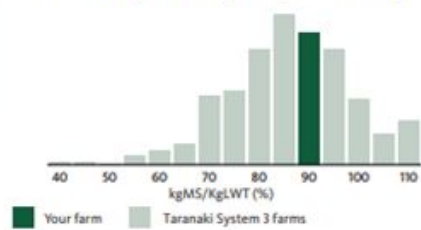
From your records, we estimate that the proportion of feed eaten and converted into milk on your farm is:

54%

Benchmark average
54%

Benchmark top 20%
57%

Your farm's milk production per kilogram of liveweight



Opportunity: If more of the feed eaten on your farm was converted to milk

Based on a 1% increase in the proportion of feed converted to milk, you could achieve:

↑↑ **7** kgMS/cow

↓↓ **1.2%** kgCO₂e/kgMS

↑↑ **\$20,290**

What's the next step?

- Consider factors like cow health and quality (page 7 and 8 of this report), or feed type and quality.
- Scan this QR code for DairyNZ's feed utilisation resources.
- Consult your Technical Sales Rep, farm consultant, or nutritionist for personalised advice.



Farm efficiency

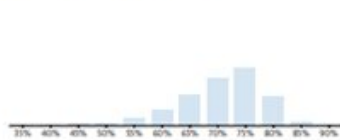
Animal efficiency

Reproductive performance is key in a seasonal calving system. Cows that cycle earlier will have more opportunities to conceive, and more days in milk the following season.

Reproductive performance



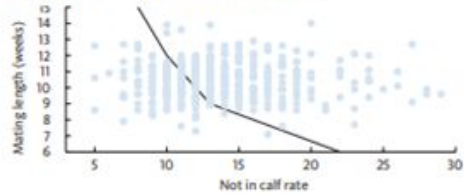
Regional 6-week in-calf rate



Fonterra farms in the Taranaki region

! Your farm is outside this range, had no data or had data issues

Regional not in-calf rate, and mating length

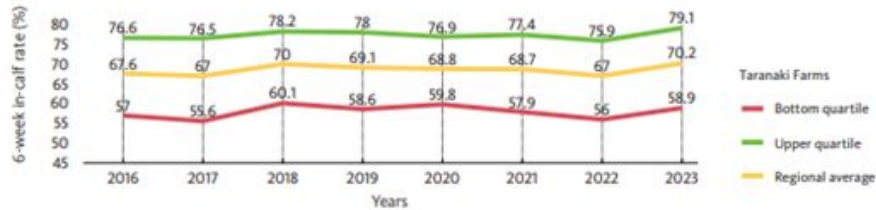


Fonterra farms in the Taranaki region

— Expected not in-calf rate

! Your farm is outside this range, had no data or had data issues

Reproductive performance over time



If your in-calf rate reached 78%

For a herd your size achieving the national average 6-week in-calf rate of 69.3%, an increase to 78% could mean the following:

- ↑ 6 kgMS/cow
- ↓ 1% kgCO2/kgMS
- ↑ \$17,330

What's the next step?

- Consider early/dated pregnancy testing which is needed to properly assess your farm's reproductive performance.
- Scan this QR code for DairyNZ's InCalf resource.
- Consult your breeding company or vet for personalised advice.



Farm efficiency

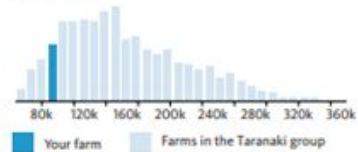
Animal efficiency

Your herd's health and condition are key to the overall efficiency picture on your farm. Factors like infection and lameness can cost time, money and cow productivity.

Somatic cell count

Bulk somatic cell counts (SCC) over 100,000 cells/ml indicate some cases of sub-clinical infection are present in the herd. Animal energy is then diverted from milk production to fight off the infection – research has shown there's a 2.1% loss in production for every doubling of somatic cell count over 100,000 cells/ml.

Your farm's annual average somatic cell count 2023/2024



Your farm's somatic cell count averaged under 100,000

Awesome job managing SCC during the season – keep up the good work.

498th

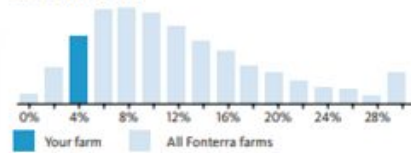
Your average somatic cell count for the season:

86,955 cells/ml

Mastitis & lameness

Mastitis and lameness are both painful for affected cows, and can impact production and performance.

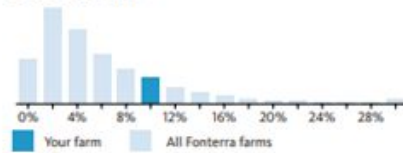
Your farm's mastitis cases as % of peak cows 2023/2024



Estimated cost of mastitis for your farm (\$150/case)

\$2,250

Your farm's lameness cases as % of peak cows 2023/2024



Estimated cost of lameness for your farm (\$250/case)

\$10,000

What's the next step?

- Consider working with a vet to investigate lameness or mastitis issues.
- Refer to the SmartSAMM guidelines on the DairyNZ website for more information on managing mastitis.
- Scan this QR code to book a Fonterra Milk Quality Improvement visit for advice.



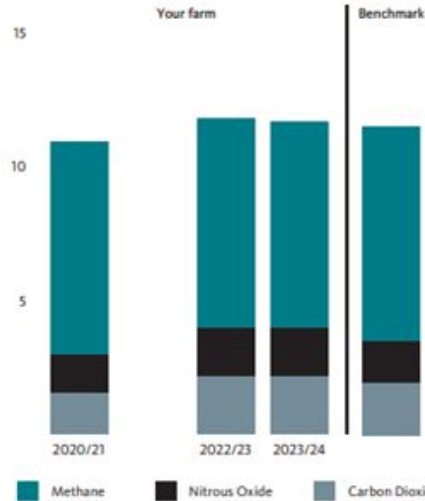
Farm efficiency

Emissions

Even the smallest on-farm efficiency gains can boost profitability and productivity. But they're also good for reducing emissions per kgMS. Each farm has a unique opportunity - it's up to you and your focus.

Your on-farm emissions

Your farm is benchmarked against Taranaki farms



This data shows the emissions that are created from your farming activities. There are also other things that influence your farm's footprint - things like peat soil, land-use change and carbon removals. These aren't captured in the data below.

	Your Farm	Benchmark
Emissions (kgCO₂e)/ kgMs	11.7	11.50
Methane (biological)		
Dairy herd	6.00	6.20
Replacements	1.00	1.10
Effluent	0.70	0.70
Nitrous Oxide (biological)		
Livestock	1.10	1.10
Fertiliser	0.60	0.30
Manure and soil	0.10	0.10
Carbon Dioxide (non-biological)		
Imported feed	1.50	1.20
Fertiliser	0.30	0.40
Other	0.40	0.40

Where can I find more information?

Methane

- Animals, pages 7-8 of this report
- Emissions booklet, pages 20-26

Nitrous Oxide

- Nutrients, page 5 of this report
- Emissions booklet, pages 27-34

Carbon Dioxide

- Nutrients, page 5 of this report
- Feed, page 6 of this report
- Emissions booklet, pages 35-40

We've shifted to a more accurate GHG model

Your emissions are now calculated using a model from AgResearch called the Agricultural Lifecycle Assessment (Ag-LCA). This is based on more detailed information about your farm from your Farm Dairy Records. You can find out more about this switch by scanning this QR code:



What's the next step?

- Scan this QR code for the emissions booklet to read more.
- Consider exploring the reading outlined under each gas type to understand where there are opportunities for your farm.
- Consult your Sustainable Dairying Advisor for more personalised advice.



Managing risks for your farm

Water quality

Potential water quality risks are well-known by the dairy farming community in New Zealand. Farmers have taken several actions from fencing off waterways to carrying out riparian planting to help manage water quality.

Your farm's Nitrogen Risk Scorecard

This data summarises risks for nitrogen loss on your farm. Your farm's full Nitrogen Risk Scorecard can be found online using the QR code here:



Stock Management	HIGH	Cropping & Cultivation	LOW
Nitrogen Fertiliser	VERY HIGH	Effluent Management	VERY LOW
Imported Feed	LOW	Irrigation	VERY LOW

Purchased Nitrogen Surplus

23/24 season

Nitrogen Fertiliser	Imported Feed	Exported Product	Purchased Nitrogen Surplus
169 kgN/ha	+ 45 kgN/ha	- 77 kgN/ha	= 137 kgN/ha

Refer to page 3 for your PNS trend over time.

What's the next step?

A Fonterra **Farm Environment Plan** is tailored to the risks and practices on your farm. You can review or complete actions in your Digital Dairy Diary or contact your Sustainable Dairying Advisor for more support.

Biosecurity

New Zealand is naturally free of many pests and diseases that exist in other parts of the world. But that means new and invasive species could threaten our unique biodiversity - just take mycoplasma bovis and fall armyworm for example. Good disease management on-farm is essential for protecting your herd. Flow-on benefits can include reduced treatment inputs, maximised genetic investment, better milk production and lower feed inputs. Biosecurity measures that protect against Bovine Viral Diarrhea (BVD) can also protect your herd against other harmful diseases.

BVD management opportunity

The estimated cost of BVD in a negative herd:
\$22.22 x peak cow numbers/year.

The cost of BVD in a positive herd is much higher with negative impacts on conception as well as reduced production.

\$8,221

What's the next step?

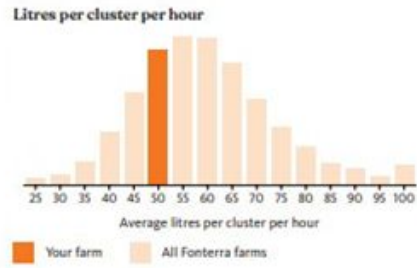
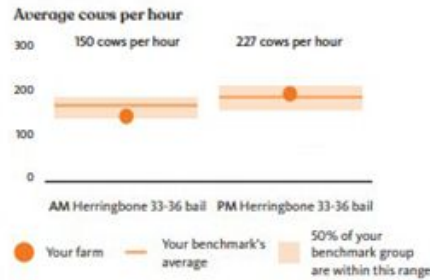
Consult your local vet about disease management, include BVD in your Animal Wellbeing Plan, and scan this QR code to read more about biosecurity on our website.



Managing risks for your farm

Milking efficiency

Saving time in the shed can be a great way to free up time to focus on other important farm priorities. These insights use milk vat monitoring data and DairyNZ's research to estimate the time that could be saved on your farm at milking time.



We estimate you could save

7-12 hours per week

This estimate is based on your farm reaching 80-100% of its potential milking efficiency using the maximum milking time (MaxT) strategy.

What's the next step?

Fonterra offers milking efficiency support as part of the Milk Quality Improvement Visits. Scan this QR code for more information.



Your farm's key information

	Units	21/22	22/23	23/24
Dairy farm effective area	Ha	-	132	132
Peak cows (maximum numbers)	Cows	-	375	370
Stocking rate (dairy cows)	Cows/ha	-	2.8	2.8
Production	kgMS	-	142,660	149,308
Production per ha	kgMS/ha	-	1,081	1,131
Average somatic cell count	Cells/ml	163,400	147,538	86,955
Nitrogen fertiliser applied per ha	kgN/ha	-	185	169
Nitrogen fertiliser conversion efficiency	kgDM/kgN	-	70	79
Pasture & crop eaten (homegrown feed)	tDM/ha	-	13.0	13.4
Feed converted to milk	%	-	52	54
Production per kg liveweight	%	-	82	87
Imported feed fed	tDM	-	269	269
Imported supplement per cow	tDM/cow	-	0.7	0.7
Production per cow	kgMS/cow	-	380	404
Purchased Nitrogen Surplus	KgN/ha	-	164	137
Greenhouse Gas Emissions per kgMS	kgCO ₂ e/kgMS	-	11.9	11.7
Mastitis cases	Cows	50	50	15
Lameness cases	Cows	35	70	40
6-week in-calf rate	%	-	-	-
Not in-calf rate	%	-	-	-
Mating length	Weeks	-	-	-
Total biological methane	kg/ha	-	365	369
Total biological nitrous oxide	kg/ha	-	8	8

What is your total biological kg emissions

This number shows an estimate of your farm's biological GHG emission for your dairy farm effective area. This is an indication of the emissions which may be included in any future emission pricing regulations.

Spot an issue?

If your numbers don't seem quite right, you can resubmit your data anytime at nzfarmsource.co.nz/farmdairyrecords

The information and insights provided to you in this report are sourced from information that you have provided through your Farm Dairy Records, together with milk quality and production data that we hold and third party industry research. While the information and insights provided may identify risks and opportunities, such information is general information only and is not in the nature of advice. Any modeled financial costs or savings are estimated projections only, and provided in New Zealand dollars based on values current at the time this report was prepared (\$7.80/kgMS). We make no representations or warranties (whether express or implied) as to whether information or data provided in this report is accurate, reliable or complete. You are solely responsible for your own assessment and evaluation of the information and for the actions or decisions you take in reliance on the information or data generated. Accordingly, Fonterra shall not be liable for any loss arising from any actions or decisions taken by you in reliance on the information contained in this report.

APPENDIX 2

Taranaki Regional Council Riparian Fencing and Planting Audit



Riparian audit summary

Riparian Plan ID: 90823
 Audit date: 27/02/2024
 Overall grade: Temporary Pass
 Monitoring regime or re-inspection due: 1YR
 Audit officer: Jenna Besseling
 Contact your Land Management Officer on 06 765 7127 for advice.

The following table provides a summary of your audit, it displays all pass grades, temporary pass and fail grades and their associated comments. Due dates for each action will be added when the Riparian Management Programme becomes regulated. Please also refer to the accompanying map that displays each section and the colour coded grade.

Section	Waterway type	Fence grade	Due date	Veg grade	Due date	Comments/ Action required	Overall grade
1	Stream	C		D		Gap filling required, approximately 45 plants	D
2	Stream	C		D		Gap filling required, approximately 55 plants	D
3	Drain	B		C			C
4	Drain	B		C			C
5	Drain	B		C			C
6	Drain	B		C			C
7	Drain	B		C			C
8	Drain	D		D		Fencing required to maintain minimum 1m buffer	D
9	Stream	A		B			B
10	Stream	A		C			C
11	Drain	D		D		Fencing required to maintain minimum 1m buffer	D
12	Drain	B		C			C
13	Drain	B		C			C
14	Drain	B		C			C
15	Wide River	D		D		Additional wire required on fence; Planting required, approximately 25 plants	D

16	Wide River	C		B			C
17	Wide River	C		B			C
18	Wide River	C		B			C
19	Wide River	A		A			A
20	Drain	B		C			C
21	Drain	B		C			C
22	Drain	D		D		Fencing required to maintain minimum 1m buffer	D
23	Drain	D		D		Fencing required to maintain minimum 1m buffer	D
24	Drain	B		C			C
25	Drain	B		C			C
26	Drain	D		D		Fencing required to maintain minimum 1m buffer	D
27	Drain	B		C			C
28	Drain	B		C			C
29	Drain	B		C			C
30	Drain	B		C			C
31	Drain	B		C			C
32	Drain	B		C			C
33	Drain	C		C			C
34	Drain	B		C			C
35	Drain	B		C			C
36	Stream	A		C			C
37	Stream	A		C			C
38	Stream	A		B			B
39	Stream	A		A			A
40	Wide River	C		B			C
41	Wide River	C		B			C
42	Stream	D		D		Fencing required to maintain minimum 1m buffer; Planting required, approximately 50 plants	D

66	Wide River	C		B			C
67	Wide River	C		C			C
68	Wide River	C		D		Gap filling required, approximately 70 plants	D
69	Wide River	C		D		Minimum 2-wire electric fencing required to maintain minimum 2m buffer; Gap filling required, approximately 60 plants	D
70	Stream			C			C
71	Stream			C			C
72	Wide River						
73	Wide River	D		C		Additional wire required on fence	D
74	Wide River			C			C
75	Wide River	D		C		Additional wire required on fence	D
76	Wide River			B			B
77	Wide River			C			C
78	Wide River	D		C		Additional wire required on fence	D
79	Wide River			B			B
80	Drain	B		C			C
81	Drain	B		C			C
82	Drain	B		B			B

APPENDIX 3

YTD FINANCIAL REPORT – August 2024

	YTD PREVIOUS 2023/2024	YTD ACTUAL 2024/2025	YTD BUDGET 2024/2025	Variance
3800 - Farm Investment				
1700 - Income				
Milk Production (KgMs)	6,854	9,449	154,000	-144,551
Forecast Milk Payout	6.75	7.50	8.00	-0.50
Council's Share of Milk Revenue*	23,132	35,434	616,000	-580,566
Less adjustments / timing	- 5,487	12,803		12,802.51
	17,645	48,236	616,000	-567,764
Dividend	-	-	19,840	-19,840
Total Income	17,645	48,236	635,840	-600,406
1701 - Operating Costs				
Fencing	-	-	3,500	3,500
R&M Major Works	-	-		0
Repairs & Maintenance	11,269	1,174	30,000	28,826
Consultants	-	-	200	200
Off-Farm Grazing	3,100	9,476	48,000	38,524
Pasture Management	77	1,976	15,000	13,024
Fertiliser	7,630	4,637	90,000	85,363
Urea	-	-	0	0
Insurance	6,368	11,314	13,711	2,397
Lease	1,083	1,083	6,500	5,417
Licences & Permits	-	-	800	800
Rates (Services Only)	506	551	1,012	461
Subscriptions & Publications	-	-	5,500	5,500
Sustenance	5,937	15,007	100,000	84,993
Weed Control	-	-	7,000	7,000
Water Consumption	-	-	0	0
Health and Safety Compliance	-	-	0	0
	35,970	45,219	321,223	276,004
1703 - Indirect Costs				
Interest	-	-	84,539	84,539
Depreciation	-	-	53,693	53,693
Overheads	7,463	8,673	60,293	51,620
	7,463	8,673	198,525	105,313
Total Expenditure	43,433	53,892	519,748	381,317
Net Profit	- 25,788	- 5,656	116,092	-981,723

APPENDIX 4

Farm Work Programme

Farm	January	February	March	April	May	June	July	August	September	October	November	December
Meetings												
Fertiliser Application												
Riparian Planting												
Calving												
Drying off												
Sowing crops												
Mating												
Dairy Shed Assessment												
Soil Testing												

Farm and Farm Buildings Capital Projects

Capital Projects	January	February	March	April	May	June	July	August	September	October	November	December
Farm House - Lighting Upgrade												
Race and Culvert Upgrades												
Construction of addition sheds												

INFORMATION REPORT



F22/55/04 – D24/43102

To: Farm Committee
 From: Sara Flight
 Date: 24 September 2024
 Subject: Health and Safety Update

Recommendations

1. THAT the report be received.

Recommended Reason

To update the Committee on Health and Safety matters from July to September 2024.

 Moved/Seconded

1. Purpose of Report

- 1.1 The purpose of this report is to provide the Farm Committee (Committee) with the Health and Safety update from July to September 2024.

2. Executive Summary

- 2.1 Since the establishment of the Committee in July 2024, there have been two (2x) incidents reported.

3. Local Government Act 2002

Under section 10 of the Local Government Act 2002, the Council’s purpose is to “enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future”			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
✓	✓	✓	

4. Background

- 4.1 The Farm Committee is responsible for reporting to the Council on the farm progress, annual production results in addition to making recommendations to the Council on the following activities:
 - Risk Management;
 - Performance Management
 - Strategy Development; and
 - Other Significant Matters
- 4.2 To ensure all Council decisions in relation to the farm are implemented, Council Officers provide business and financial updates to the Committee three (3x) times a year.

5. Information Summary

5.1 Since the establishment of the Committee, there have been two incidents reported.

5.2 Incident 1

A storm event hit Stratford in early September, which resulted in parts of the Council farm and Aerodrome being under water for a few hours. As the water subsided, it revealed damage to some of the culverts on the farm. **(Figures 1-3)**

Council Officers have commenced work to repair these culverts, subject to available funding



Figure 1 - Culvert 1 Photos



Figure 2 - Culvert 2 Photos



Figure 3 - Culvert 3 Photos

5.3 Incident 2

A helicopter incident occurred in the month of August. While completing exercises, the pilot flew over the farm paddocks where stock was located. The stock and calves were spooked and broke through the temporary fencing.

Officers have communicated the importance of on farm communication between the Aerodrome Users and Sharemilker to ensure this incident is not repeated.

6 Strategic Alignment

6.1 Direction

This report is consistent with the 2024-2034 Long Term Plan.

6.2 Annual Plan and Long Term Plan

This report supports the Farm activities as indicated in the Annual Plan and Long-Term Plan.

6.3 Sustainability Consideration

No sustainability consideration relevant.

6.4 District Plan

There are no implications on the District Plan.

6.5 Legal Implications

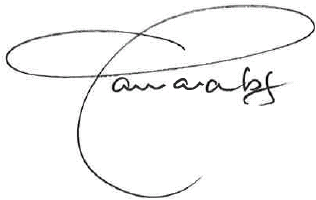
There are currently no known legal implications.

6.6 Policy Implications

There are no policy implications.



Sara Flight
Property Officer



[Endorsed by]
Victoria Araba
Director Assets



[Approved by]
Sven Hanne
Chief Executive

Date 17 September 2024

DECISION REPORT



F22/55/04 – D24/28686

To: Farm Committee
 From: Property Officer
 Date: 24 September 2024
 Subject: Risk Review

Recommendations

1. THAT the report be received.
2. THAT the Farm Risk Register be approved and adopted.

Recommended Reason
 Identification of risks and associated controls in the Risk Register is necessary to monitor and manage the farm overall risks for continued service delivery at these facilities.

/ Moved/Seconded

1. Purpose of Report
 - 1.1 The purpose of this report is to seek the Committee’s approval and adoption of the Farm Risk Register.
2. Executive Summary
 - 2.1 The original Farm Risk Register was adopted by the then Farm and Aerodrome Committee in September 2020.
 - 2.2 it is important that the new Farm Committee approve and adopt the Risk Register.
3. Local Government Act 2002 – Section 10

Under section 10 of the Local Government Act 2002, the Council’s purpose is to “enable democratic local decision making by and on behalf of communities; as well as promoting the social, economic, environmental, and cultural well-being of communities now and into the future”			
Does the recommended option meet the purpose of the Local Government 4 well-beings? And which:			Yes
Social	Economic	Environmental	Cultural
	✓	✓	

4. Background
 - 4.1 The responsibilities of the Farm Committee are to;
 - Monitor the management of Farm risks including legislative, health and safety, financial, and environmental risks.
 - Discuss incidents, and evaluate risk management controls.

- 4.2 The original Farm Risk Register was adopted by the then Farm and Aerodrome Committee in September 2020. With the removal of the Aerodrome from the Committee responsibilities, it is important that the new Farm Committee approve and adopt the Risk Register attached in **Appendix 1**.
 - 4.3 The Farm Risk Register (register) has been developed to identify risks and controls necessary to manage those risks at the farm. This register will be a useful tool for this Committee, the Sharemilkers and Council staff, to ensure that risk are minimised and the level of service provision maintained.
 - 4.5 It is expected that the register will be regularly reviewed and maintained by Council Officers and Sharemilkers (for the Farm) and monitored by the Committee on a triannual basis. Any changes proposed as a result of the regular review will be brought to the Committee for approval.
5. Consultative Process
- 6.1 **Public Consultation - Section 82**
No public consultation is required.
 - 6.2 **Māori Consultation - Section 81**
No Māori consultation is required.
7. Risk Analysis
- 7.1 This report relates to the following risks in the Council's Risk Register:
Risk 59 – Reputational and Conduct. If Council's non-core activities operate in a way that has the potential for non-compliance with the law or potential for financial loss then there may be legal, financial, environmental and health and safety implications.
Risk 98 – Reputational and Conduct. Environmental Degradation and Biodiversity Loss. If council owned properties, including the farm, suffer due to lack of consideration of climate adaptation and mitigation THEN we may be at risk of creating emissions beyond our ability to offset.
8. Sustainability Consideration
- 8.1 No Sustainability consideration required.
9. Decision Making Process – Section 79
- 9.1 **Direction**

	Explain
Is there a strong link to Council's strategic direction, Long Term Plan/District Plan?	The recommendations are consistent with the Farm components of the Long Term Plan 2024-2034 and provide a consistent approach to ensure plans around asset management reflects the strategic direction
What relationship does it have to the communities current and future needs for infrastructure, regulatory functions, or local public services?	Asset protection – ensure that the farm meet Councils Level of Service with Council requirements.

9.2 **Data**

- | |
|--|
| <ul style="list-style-type: none"> • Do we have complete data, and relevant statistics, on the proposal(s)? • Do we have reasonably reliable data on the proposals? • What assumptions have had to be built in? |
|--|

The Risk Register is based on requirements from:

- The Taranaki Regional Council;
- Fonterra Limited;
- Ministry of Primary Industries; and
- Civil Aviation Authority.

9.3 **Significance**

	Yes/No	Explain
Is the proposal significant according to the Significance Policy in the Long Term Plan?	No	
Is it:	No	
• considered a strategic asset; or		
• above the financial thresholds in the Significance Policy; or	No	
• impacting on a CCO stakeholding; or	No	
• a change in level of service; or	No	
• creating a high level of controversy; or	No	
• possible that it could have a high impact on the community?	No	

In terms of the Council's Significance Policy, is this proposal of high, medium, or low significance?		
High	Medium	Low
		✓

9.4 **Options**

Option 1 – Do Nothing

Decline to adopt the Farm Risk Register. The risk of not adopting the Farm Risk Register is that Council is not able to minimize the disruption to farm activities, and this could have financial, safety, political or other implications.

Option 2 – Approve and Adopt the Farm Risk Register with or without amendments

The preferred recommendation is Option 2. The Farm Risk Register provides the foundation for risk management and reporting.

9.5 **Financial**

There is are no immediate financial implication, however, the identification and the management of risks will enable the Committee and Council Officers to better understand the financial implications of:

- The identified risks, prior to application of control measures;
- The control measures; and
- The residual risks following the application of the control measures

9.6 **Prioritisation & Trade-off**

The Committee, Council Staff and the Sharemilkers are able to deliver on the requirements of the Risk Register;

Adopting the Risk Register will provide an operational tool for cost effective management of both facilities

9.7 **Legal Issues**

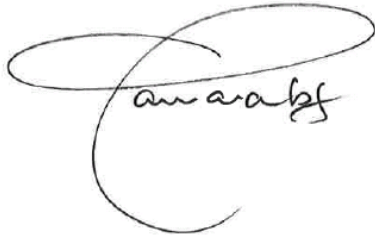
There are no legal issues

9.8 **Policy Issues - Section 80**

There are no Policy Issues



Sara Flight
Property Officer



[Endorsed by]
Victoria Araba
Director Assets



[Approved by]
Sven Hanne
Chief Executive

Date 17 September 2024

Farm Risk Register

Risk Alert Number	Risk Category	Risk Subject	Risk Description	Risk Score Raw	Control Description	Residual Risk Score
1	Reputational and Conduct	Reputational Damage	<ul style="list-style-type: none"> Reputational damage to Council can occur as a result of: <ul style="list-style-type: none"> Lack of operational transparency; Poor Management; Environmental damage; Non-compliance Reputational damage could lead to hefty fines which may cause ratepayers and the public losing faith in the council-run farm. Change of Government Policy or Legislative change can also have consequences to the reputation of the farm and the council also. 	High	<ul style="list-style-type: none"> Continually working with TRC to ensure that: <ul style="list-style-type: none"> the farm complies with TRC Best On-farm practise; the farm complies with Fonterra requirements in terms of supply; All records are kept up to date on a regular basis. Ensure transparent decisions are made at all times; Consistently keep all involved in the farm up to date and well informed of any changes to rules and regulations. Review contract with Sharemilkers every three years to ensure everyone is on same page 	Medium
2	Operational	COVID- 19	<ul style="list-style-type: none"> If the sharemilker contracts COVID-19 and is unable to work for a few weeks this could affect the operation of the farm. 	Medium to High	<ul style="list-style-type: none"> Prepare and maintain a Business Continuity Plan. Have a Movement Plan between the Sharemilker and other workers to eliminate the transmission of the virus to others. Limit movement of stock, people and machinery on/off farm. Work with Bio-Security NZ, Ministry Primary Industries (MPI), Taranaki Regional Council (TRC), Farm Vets to ensure the threat is identified and work to minimise the threat. Ensure Staff/committee are kept up to date with everyday decisions. Follow MPI Guidelines - https://www.biosecurity.govt.nz/growing-and-harvesting/land-care-and-farm-management/biosecurity-on-your-farm/ 	Medium to Low
3	Operational	Infectious Disease/ Biosecurity Risk and Pandemic	<ul style="list-style-type: none"> If there is a threat to animals on farm through disease, this will affect the wellbeing of all stock on farm. Given the current Sharemilkers have a run-off this will also limit stock from outside the farm coming onto the dairy farm. 	Medium to High	<ul style="list-style-type: none"> Take a proactive approach to any known threats to protect the farm and develop a plan to deal with this threat, in discussion with the Fonterra and the Bank; Prepare and maintain a Business Continuity Plan. Have a Movement Plan between the Sharemilkers runoff farm and the Council's farm to eliminate any infection due to movement between farms. Limit movement of stock, people and machinery on/off farm. Work with Bio-Security NZ, Ministry Primary Industries (MPI), Taranaki Regional Council (TRC), Farm Vets to ensure the threat is identified and work to minimise the threat. Ensure Staff/committee are kept up to date with everyday decisions. Follow MPI Guidelines - https://www.biosecurity.govt.nz/growing-and-harvesting/land-care-and-farm-management/biosecurity-on-your-farm/ 	Medium to Low
4	Operational	Aerodrome	<ul style="list-style-type: none"> Cows on runway 	Medium to High	<ul style="list-style-type: none"> Prepare and maintain a clear set of rules for both the Aerodrome users and the Council farms Sharemilkers and employees 	Low
5	Animal Welfare	Reputational Damage	<ul style="list-style-type: none"> Animal Welfare issues – If an animal welfare issue eventuates on-farm then reputational damage to both Sharemilker and Council could occur. 	Medium	<ul style="list-style-type: none"> To ensure there is good animal welfare practice on farm and as the cows are owned by the Sharemilkers, the following codes must be complied with: <ul style="list-style-type: none"> The Animal Welfare Act 1999; An <i>Animal Health Plan</i> provided through a Veterinary Practice; and The Fonterra Welfare Codes and Regulations 	Low

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Risk Alert Number	Risk Category	Risk Subject	Risk Description	Risk Score Raw	Control Description	Residual Risk Score
6	Financial	Low Pay-out and or significant increase in operational costs.	<ul style="list-style-type: none"> Low pay-out can and will cause financial stress on farm if not handled correctly. Significant increases in essential materials such as feed and fertiliser can and will cause financial stress on farm if not handled correctly. 	Low - Medium	<ul style="list-style-type: none"> Work with the farm owner (Council)/bank/accountant to set up a budget. A low pay-out can be addressed by running the farm on minimal operations and very low costs. For example, maintenance fertiliser only. Only things that need to be done to keep the farm running will be done. Select correct options for current financial climate and low pay-out. 	Low
7	Environmental	Natural Disaster	<ul style="list-style-type: none"> Weather, Eruption, Earthquakes any of these can affect the farm. Any of these disasters can cause major damage to farm buildings and infrastructure. Loss of income also will come into effect. 	Low - Medium	<ul style="list-style-type: none"> Prepare and maintain a Natural Disaster Management Plan. Communicate to the regional /district Civil Defence Authority; Prepare and maintain a Business Continuity Plan. Have an up-to-date Business Interruption Insurance. Secure an alternative power source e.g. generator that is available when required. Work with Sharemilkers to ensure that they are aware of their responsibilities. Ensure industry best practice is followed. 	Low
8	Health and Safety and Wellbeing	Health and Safety	<ul style="list-style-type: none"> Lone worker or staff members seriously injured or killed on farm is a serious health and safety breach. 	Low-Medium	<ul style="list-style-type: none"> Work with the Sharemilkers to ensure that they have quality training and are aware of their responsibilities. Ensure contract is updated in accordance with Health and Safety regulation and best on-farm practices; Ensure that there are processes and measure in place to ensure that all staff are safe at all times and can communicate effectively in emergency and be reached promptly. 	Low
9	Health and Safety and Wellbeing	Injury/Fatality	<ul style="list-style-type: none"> Staff member is seriously injured or killed on farm from an aircraft crash. 	High	<ul style="list-style-type: none"> Ensure that there are processes and measure in place to ensure that all staff including visitors are safe at all times and can communicate effective in emergency and be reached promptly. 	Medium
10	Health and Safety and Wellbeing	Injury/Fatality	<ul style="list-style-type: none"> Sharemilker/Staff member is seriously injured or killed on the farm from electric shock when emptying sand trap. 	High	<ul style="list-style-type: none"> Ensure that only qualified and experience persons undertake this work and a spotter is in place for the duration of the work. Ensure that there are processes and measure in place to ensure that all staff are safe at all times 	Low
11	Compliance	Environmental	<ul style="list-style-type: none"> Not meeting the emission reduction target (30%) set by Fonterra 	Medium	<ul style="list-style-type: none"> Work with Fonterra and the Sharemilker to establish an emissions reduction plan, and set achievable targets to meet through out the year. 	Low



TE KAUNIHERA Ā ROHE O
WHAKAAHURANGI
STRATFORD
DISTRICT COUNCIL

Our reference
F19/13/03-D21/40748

Karakia

Kia uruuru mai
Ā hauora
Ā haukaha
Ā haumāia
Ki runga, Ki raro
Ki roto, Ki waho
Rire rire hau Paimārire

I draw in (to my being)
The reviving essence
The strengthening essence
The essence of courage
Above, Below
Within, Around
Let there be peace.